



Harvard University

Office for Sponsored Programs

Annual Report

FISCAL YEAR 2006
July 2005-June 2006

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I. Letter from the Director of the Office For Sponsored Programs

Welcome to the Office for Sponsored Program's (OSP) fiscal year 2006 annual financial report. Below I have listed highlights of certain expenditure data from the report, a description of significant inter-institutional efforts, and a brief update of other sponsored research matters.

Expenditure Highlights

- While University operating expenses increased nearly 9% to \$2.999B in FY06, total sponsored expenditures in FY06 were fairly flat relative to FY05, increasing only 0.11%.
- A slight increase in federal funding (1.1%) was offset by a fifth year of declining non-federal sponsored program support (-4.5%).
- While direct support increased slightly in fiscal 2006 (1.18%), total indirect cost recovery fell 3.15% to \$150.8 million in fiscal 2006.
- Together, the Faculty of Arts and Sciences (FAS) (including the Division of Engineering and Applied Sciences (DEAS)), the Harvard Medical School (HMS) and the Harvard School of Public Health (HSPH) were responsible for 91% of the University's total sponsored expenditures in FY06.
- The Department of Health and Human Services continues to be our largest funding source, increasing from \$401.2M in FY05 to \$404.4M in FY06 (0.8%).
- Elevated spending continued in the 3rd year of the 5-year PEPFAR (President's Emergency Plan for AIDS Relief) project.

The slowdown in National Institute of Health (NIH) funding in FY 2006 is noteworthy, especially when contrasted with the significant growth in funding observed in recent years. A continuation of this slowdown over time will prove especially challenging to those schools most reliant on NIH funding. Similarly, continued reductions of indirect cost recovery will place an additional burden on the schools. We continue to partner with Harvard's Government and Community Relations office, our sister institutions across the country, and the Federal Demonstration Partnership to convey our concerns and to continue the dialogue with our government sponsors on these and a variety of other funding-related issues.

Inter-Institutional Efforts

In addition to sponsored research funding reflected in this report, faculty members and investigators have initiated and guided research in affiliated institutes and centers, including successful inter-institutional facilities crossing a variety of disciplines. The Harvard Stem Cell Institute (HSCI) and the Broad Institute of the Massachusetts Institute of Technology and Harvard University, both now in their third year of activity, are examples of University investigators thriving in innovative and collaborative organizational models.

Founded in 2003 to use the power of genomics to understand human disease, the Broad Institute's mission is to enable collaborative projects that cannot be readily accomplished solely within the traditional setting of individual laboratories. The founding donors committed two \$100 million gifts over 10 years to build and develop this research facility, and the Broad Institute was quite successful at securing additional funding for their research efforts in fiscal 2006, expending approximately \$98.2 million of sponsored funds.

Similarly, work being conducted through the Harvard Stem Cell Institute involves collaborators from a variety of different institutions, including the

I. Letter Cont.

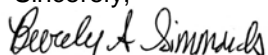
Affiliate hospitals (Beth Israel Deaconess Medical Center, Dana Farber Cancer Institute, Children's Hospital Boston, Brigham and Women's Hospital, Massachusetts General Hospital and Partners Healthcare), as well as other leading research institutions (CBR Institute for Biomedical Research and Joslin Diabetes Center, among others). Not captured in this report are the numerous gifts received by the HSCI, as well as the many research awards HSCI grants to others in support of stem cell research.

This developing emphasis on inter-institutional research challenges us to expand our ways of thinking about the ways in which research is funded and conducted. Toward that end, Harvard has begun planning for a new era in Science and Engineering. In July 2006, the University Planning Committee on Science and Engineering published a report called *Enhancing Science and Engineering at Harvard*. This report details nine recommendations for strengthening collaborative, interdisciplinary research and learning at Harvard, and can be found in its entirety on the Provost's web site: http://www.provost.harvard.edu/reports/UPCSE_Interim_Report.pdf.

Other Sponsored Updates

- In addition to the unique challenges posed by inter-institutional efforts, the sponsored community at Harvard has had to respond to the challenges posed by continuing compliance-related mandates, as well as the implementation of Grants.gov (a federally mandated electronic submission system). Both efforts have required an increasingly specialized and well-trained work force, and the Office for Sponsored Programs committed significant resources in FY06 to respond appropriately to this need. Moving forward into FY07, development of a specialized, professional work force will remain among OSP's top priorities.
- In late June 2006, the University Area (all Schools except for HMS, the Harvard School of Dental Medicine (HSDM), and HSPH) completed negotiation of their federal indirect cost recovery rates through fiscal 2010. Although not yet finalized, the indirect cost recovery rates for HMS (including HSDM) were recently agreed to and the rates for HSPH have been proposed and are being negotiated.
- Finally, the PEPFAR project and many other important international sponsored programs continue. Indeed, the international arena for sponsored programs is expanding, and this growth is expected to continue. The position of Associate Provost for International Affairs was recently established to provide oversight of this work, and is expected to become an important part of the University's research operations and compliance infrastructure.

Sincerely,



Beverly A. Simmonds
Director, Office for Sponsored Programs
November 10, 2006

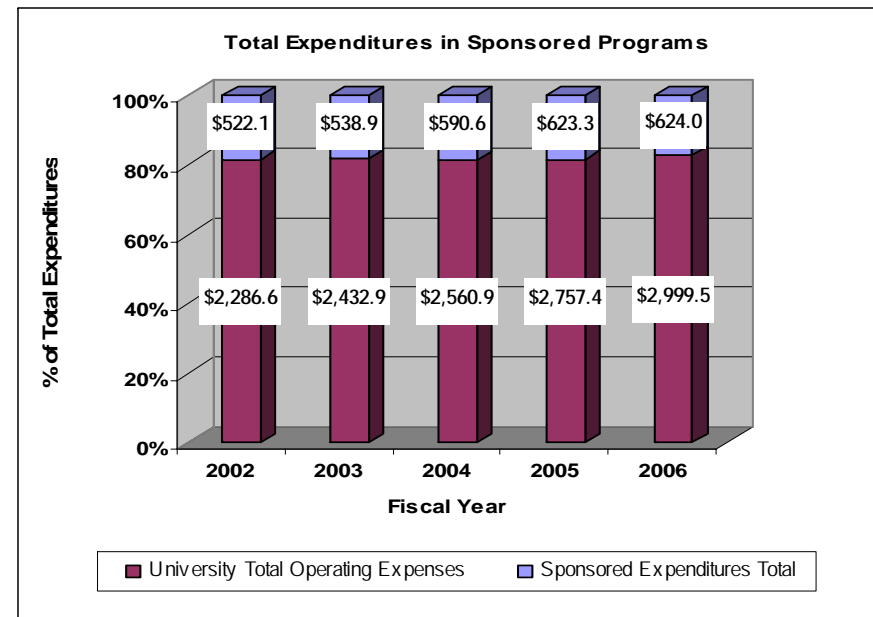
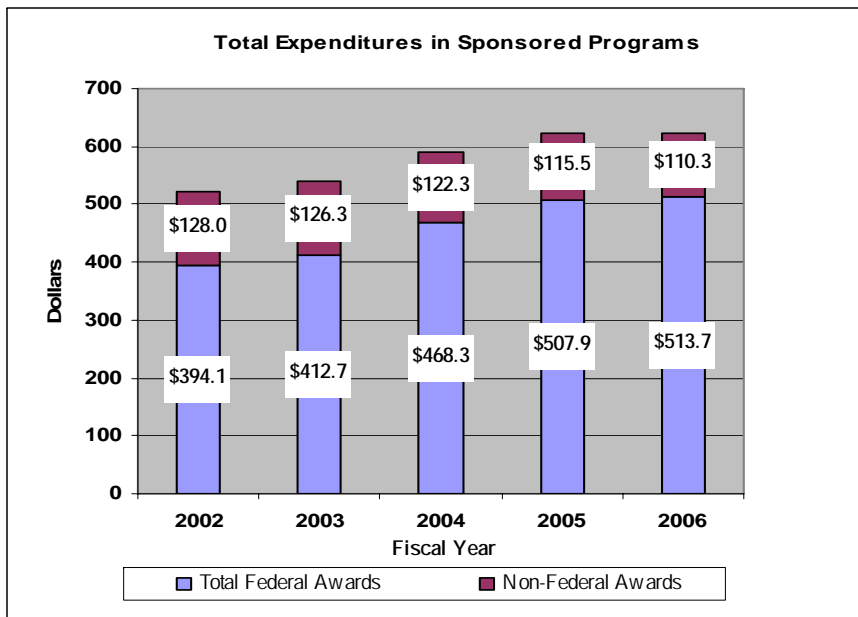
Summary of Expenditures and Growth



II. Total Expenditures In Sponsored Programs

Total university sponsored expenditures remained essentially flat, growing only 0.11% to \$624.0 million during FY06. Federal prime award expenditures also remained fairly constant, increasing 0.66% to \$453.3 million in FY06, with federal subaward expenditures increasing by 4.9% to \$60.4 million. Federal funding in total grew over the past year by \$5.8 million or 1.14%. This increase was largely offset by a decline in non-federal funding to \$110.3 million in FY06, a 4.5% reduction from FY05. Sponsored dollars as a percentage of University operating expenses decreased from 22.6% in FY05 to 20.8% in FY06 owing to growth in overall University operating expenses.

Fiscal Year	Federal Prime Awards (1)	Federal Sub Awards (2)	Total Federal Awards (1+2)	Non-Federal Awards (3)	Sponsored Expenditures Total (1+2+3)	University Total Operating Expenses	Sponsored as % of Univ. Operating Expenses
2002	\$ 351.2	\$ 42.9	\$ 394.1	\$ 128.0	\$ 522.1	\$ 2,286.6	22.8%
2003	\$ 364.7	\$ 48.0	\$ 412.7	\$ 126.3	\$ 538.9	\$ 2,432.9	22.2%
2004	\$ 414.3	\$ 54.0	\$ 468.3	\$ 122.3	\$ 590.6	\$ 2,560.9	23.1%
2005	\$ 450.3	\$ 57.6	\$ 507.9	\$ 115.5	\$ 623.3	\$ 2,757.4	22.6%
2006	\$ 453.3	\$ 60.4	\$ 513.7	\$ 110.3	\$ 624.0	\$ 2,999.5	20.8%



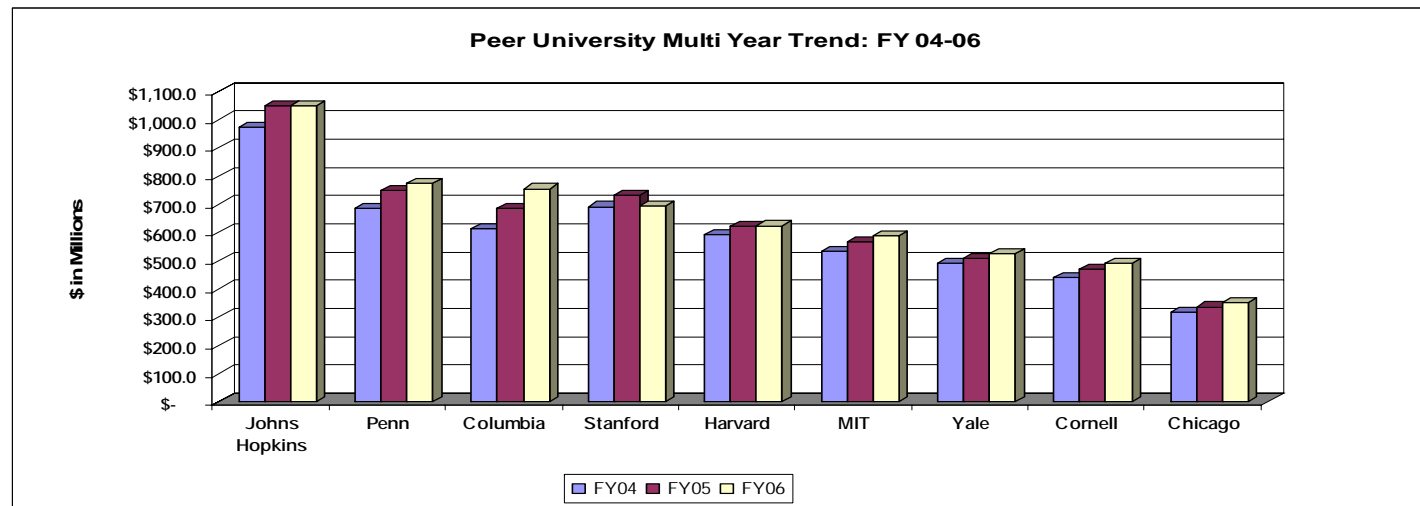
Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185,190, 295, 455, 595, 670, 685

(Amounts expressed in Millions)

III. Growth Relative to Peer Universities

As the numbers below indicate, some of our peer institutions saw significant shifts in their total sponsored funding in FY06; one was up by 10% relative to FY05, and another was down 5%. The rest of our peer institutions either remained flat or recognized modest increases to their overall sponsored funding in FY06. With one exception, the institutions grew at rates equal to or less than the percentage of change recognized in FY05 over FY04, a likely effect of the slow down in NIH growth observed in FY06. Note: Information reported for Harvard does not include sponsored expenditures for awards made directly to affiliated hospitals. With the exception of MIT, which has no medical school, information reported for remaining peer universities includes hospital based awards.

PEER UNIVERSITIES	FY04	FY05	Pct change FY04 - 05	FY06	Pct change FY05 - 06	\$ change FY05 - 06	Compound Annual Growth Rate FY04 to FY06
Johns Hopkins	\$973.1	\$1,047.3	7.6%	\$ 1,047.3	0.0%	\$ -	3.7%
Penn	\$683.9	\$ 748.1	9.4%	\$ 773.7	3.4%	\$ 25.6	6.4%
Columbia	\$612.6	\$ 685.9	12.0%	\$ 755.0	10.1%	\$ 69.1	11.0%
Stanford	\$691.1	\$ 731.1	5.8%	\$ 694.7	-5.0%	\$ (36.4)	0.3%
Harvard	\$590.6	\$ 623.3	5.5%	\$ 624.0	0.1%	\$ 0.7	2.8%
MIT	\$534.0	\$ 567.4	6.3%	\$ 587.5	3.5%	\$ 20.1	4.9%
Yale	\$491.0	\$ 507.2	3.3%	\$ 525.7	3.6%	\$ 18.5	3.5%
Cornell	\$441.7	\$ 469.1	6.2%	\$ 489.4	4.3%	\$ 20.3	5.3%
Chicago	\$316.6	\$ 337.2	6.5%	\$ 350.2	3.9%	\$ 13.0	5.2%



Source: Little XI Annual Survey – FY06

Note: The expenditures in this report exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in millions)

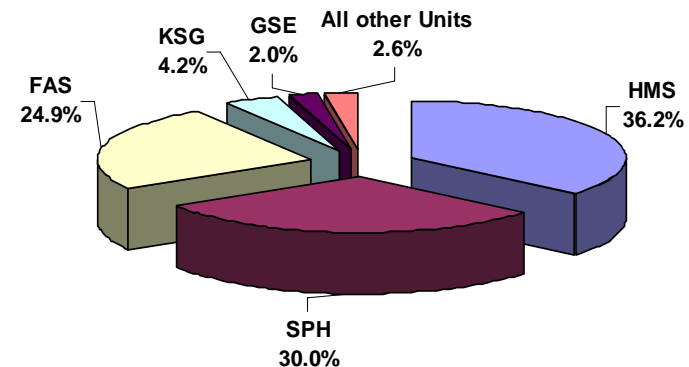
School Summaries



IV. Total Sponsored Program Expenditures Grouped by School

Sponsored activity at Harvard is concentrated in six units. In percentage terms, the largest one-year growth in sponsored funding was at the Faculty of Arts and Sciences (including DEAS), which increased by 8.1%. This increase of \$11.6 million in funding is due in part to the transfer of a large project to the Faculty of Arts and Sciences from the Harvard Medical School. Conversely, the Medical School experienced a 4.7% decline in funding to \$226.2 million owing to this transfer. The School of Public Health remained steady at \$187.5 million in sponsored expenditures due to continued elevated spending as a result of the PEPFAR project.

University Schools	FY02	FY03	FY04	FY05	FY06	% Change FY05-06
HMS	\$ 209.5	\$ 220.4	\$ 238.7	\$ 237.7	\$ 226.2	-4.7%
SPH	\$ 144.8	\$ 149.2	\$ 167.0	\$ 187.6	\$ 187.5	-0.1%
FAS (Includes DEAS)	\$ 104.1	\$ 110.9	\$ 130.1	\$ 144.0	\$ 155.6	8.1%
KSG	\$ 33.3	\$ 28.4	\$ 25.0	\$ 24.9	\$ 26.1	4.8%
GSE	\$ 16.9	\$ 14.9	\$ 13.8	\$ 13.7	\$ 12.3	-10.2%
All other Units	\$ 13.4	\$ 15.2	\$ 16.1	\$ 15.7	\$ 16.3	3.8%
Total	\$ 522.0	\$ 539.0	\$ 590.7	\$ 623.6	\$ 624.0	0.1%



Harvard Medical School (HMS), the School of Public Health (SPH) and the Faculty of Arts and Sciences (FAS) together represent 91.2% of total sponsored expenditures for FY06.

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185,190, 295, 455, 595, 670, 685

(Amounts expressed in millions)

V. Sponsored Program Expenditures - Departmental Summary

School	School #	Federal Prime Expenses	Federal Sub Award Expenses	Non-Federal Expenses	Total Sponsored Program Expenditures	School % of Total Sponsored Program Expenditures	Total School Operating Expenses**	Sponsored Research as Pct of Total Operating Expenses
Faculty of Arts and Sciences	370; 385	\$ 85,158.5	\$ 16,693.8	\$ 18,429.2	\$ 120,281.5	19.3%	\$ 631,729.0	19.0%
Division of Engineering & Applied Sci.	325	\$ 25,497.9	\$ 6,630.0	\$ 2,921.8	\$ 35,049.7	5.6%	\$ 66,993.0	52.3%
FAS - Academic Support	415	\$ 110.8	\$ 124.9	\$ -	\$ 235.7	0.0%	\$ 224,347.0	0.1%
School of Design	235	\$ 46.2	\$ 28.8	\$ 398.1	\$ 473.1	0.1%	\$ 28,922.0	1.6%
Divinity School	245	\$ 26.7	\$ -	\$ 527.2	\$ 553.9	0.1%	\$ 25,576.0	2.2%
Graduate School of Education	255	\$ 4,533.0	\$ 1,236.7	\$ 6,525.5	\$ 12,295.2	2.0%	\$ 61,019.0	20.1%
JFK School of Government	205; 215	\$ 10,971.5	\$ 785.0	\$ 14,353.8	\$ 26,110.3	4.2%	\$ 118,509.0	22.0%
Law School	265	\$ 228.1	\$ 5.5	\$ 3,764.3	\$ 3,997.9	0.6%	\$ 133,224.0	3.0%
Medical School	505; 520; 570	\$ 178,028.5	\$ 18,949.0	\$ 29,181.4	\$ 226,158.9	36.3%	\$ 515,773.0	43.8%
School of Dental Medicine	550	\$ 6,300.0	\$ 294.7	\$ 351.2	\$ 6,945.9	1.1%	\$ 31,634.0	22.0%
School of Public Health	275	\$ 141,340.2	\$ 15,251.1	\$ 30,919.8	\$ 187,511.1	30.1%	\$ 249,251.0	75.2%
Radcliffe Institute for Advanced Study	285	\$ -	\$ -	\$ 489.2	\$ 489.2	0.1%	\$ 10,056.0	4.9%
Other Academic Schools	100; 105; 140; 145; 225	\$ 527.9	\$ -	\$ 1,317.7	\$ 1,845.6	0.3%	\$ 423,459.0	0.4%
Service & Central Administration	170; 180, 195; 625	\$ 509.2	\$ 414.2	\$ 1,086.7	\$ 2,010.1	0.3%	\$ 479,010.0	0.4%
Total Expenditures***		\$ 453,278.5	\$ 60,413.6	\$ 110,265.9	\$ 623,958.1	100.0%	\$ 2,999,502.0	20.8%

Reconciliation:		
Financial Aid, Agency, & Work Study Expenditures	\$16,035.5	\$3,927.1
Treasurer's Report	\$469,314.0	\$114,193.0

Note: Expenditures exclude financial aid, Agency funds and work study

* The expenditures in this report exclude non-consolidating tubs: 130,185,190, 295, 455, 595, 670, 685

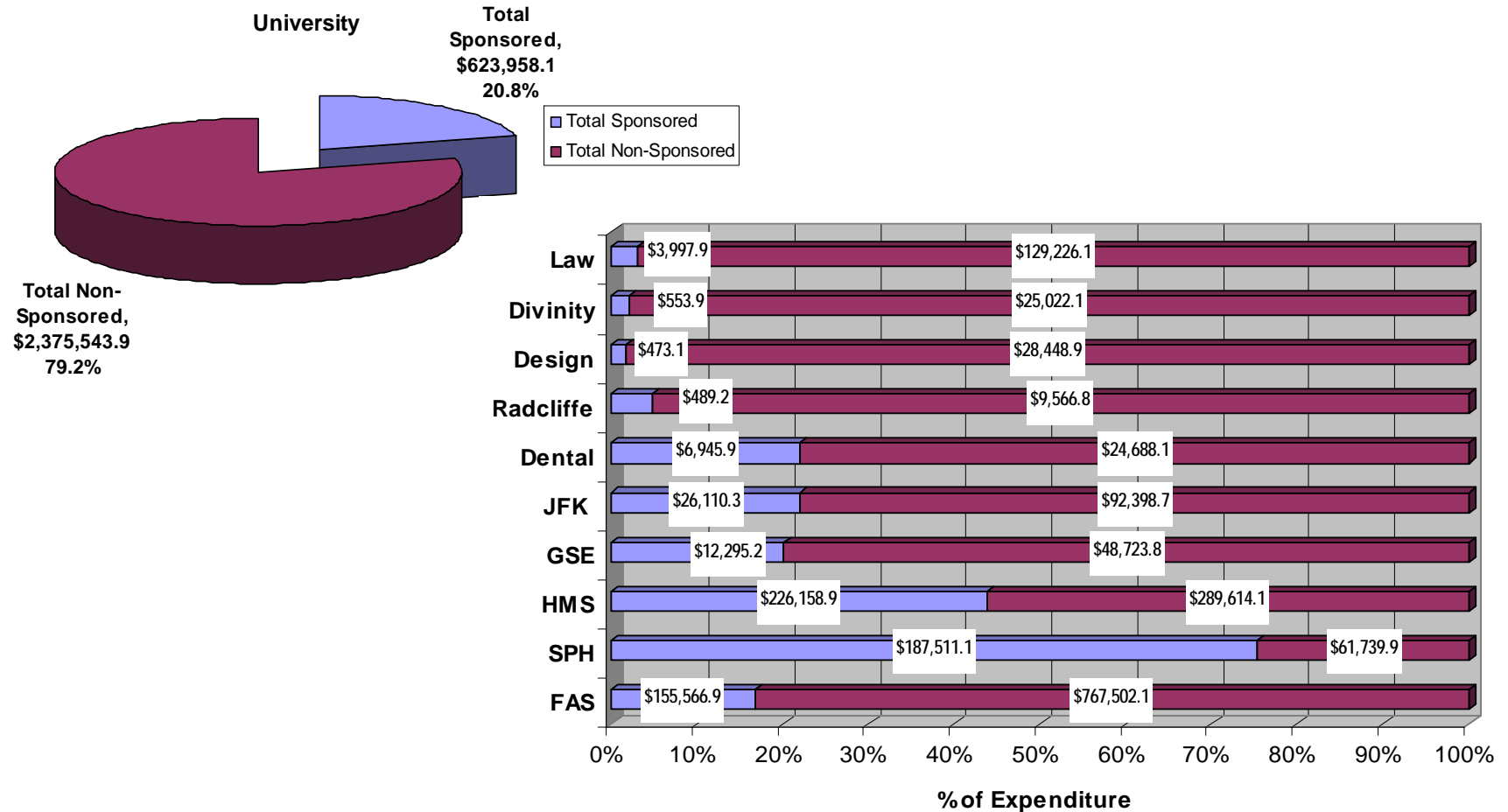
** Source: Financial Administration Finance and Accounting Department;

Excludes: Scholarships applied to student income and "Agency" funds. Total for Operating Expenses includes the following Tubs which do not have Sponsored Expenses: 110, 135, 150, 155, 175, 310, 340, 355, 400, 430, 445, 460, 465, 475, 490, 510, 515, 565, 580, 610, 630, 640, 650.

(Amounts expressed in thousands)

VI. Sponsored vs. Non-Sponsored Expenditures by School

The School of Public Health is the most dependent of all the Schools on sponsored funding with respect to their operating expenses, with 75.2% of their operating expenses coming from sponsored dollars. Harvard Medical School, the JFK School of Government, and the Harvard School of Dental Medicine follow, with 43.8%, 22.0%, and 22.0%, respectively, of FY06 operating expenses coming from sponsored funding.



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

VII. Sponsored Program Expenditures for Salaries, Equipment and Subcontracts by School

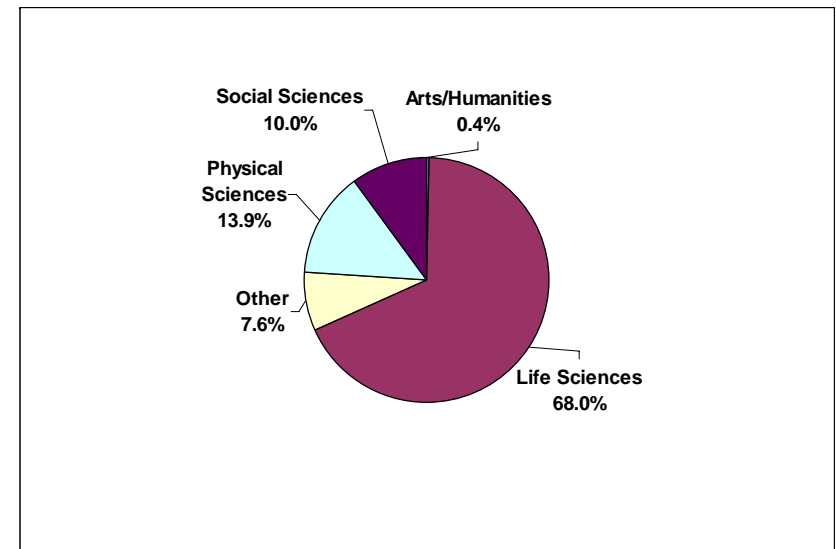
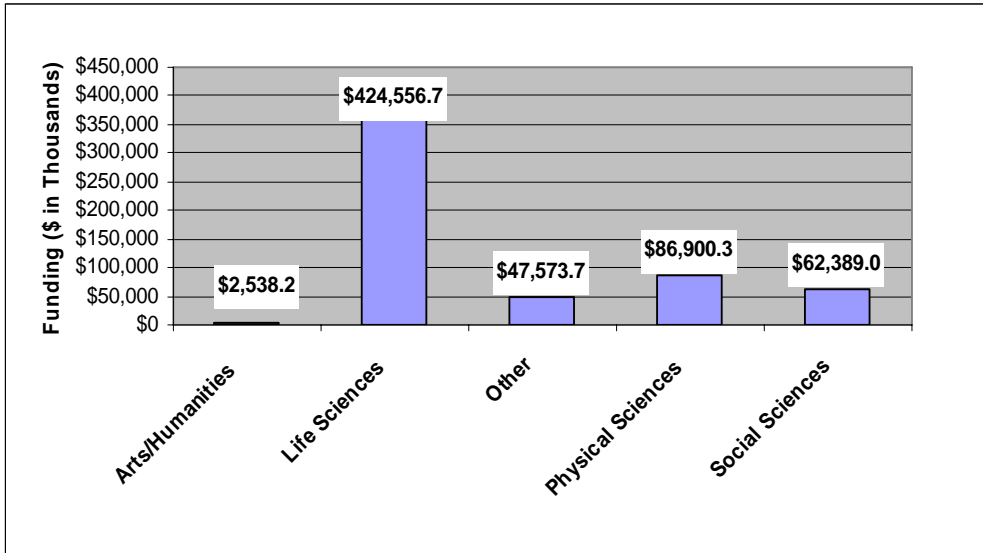
School	School Nbr	Salaries object codes 6001 - 6370	Salaries Pct of Total Sponsored Expenditures	Equipment object codes 6800 - 6816	Equipment Pct of Total Sponsored Expenditures	Subcontracts object codes 8180 - 8189	Subcontract Pct of Total Sponsored Expenditures	Indirect object codes 8390 - 8420	Indirect Pct Total Sponsored Expenditures	Other	Total Expenditures
Faculty of Arts and Sciences	370, 385	\$ 45,853.5	38.1%	\$ 6,562.0	5.5%	\$ 7,718.7	6.4%	\$ 31,571.9	26.2%	\$ 28,575.3	\$ 120,281.5
Division of Engineering & Applied Sci.	325	\$ 14,119.0	40.3%	\$ 2,095.5	6.0%	\$ 4,421.5	12.6%	\$ 10,124.1	28.9%	\$ 4,289.7	\$ 35,049.8
FAS - Academic Support	415	\$ 96.8	41.1%					\$ 35.5	15.1%	\$ 103.3	\$ 235.7
School of Design	235	\$ 181.8	38.4%					\$ 70.9	15.0%	\$ 220.4	\$ 473.1
Divinity School	245	\$ 477.1	86.1%					\$ 44.7	8.1%	\$ 32.1	\$ 553.8
Graduate School of Education	255	\$ 5,297.3	43.1%	\$ 0.6	0.0%	\$ 3,176.8	25.8%	\$ 1,547.5	12.6%	\$ 2,273.0	\$ 12,295.1
JFK School of Government	205, 215	\$ 9,470.3	36.3%	\$ 185.7	0.7%	\$ 555.1	2.1%	\$ 3,976.2	15.2%	\$ 11,923.0	\$ 26,110.3
Law School	265	\$ 2,225.6	55.7%			\$ 258.8	6.5%	\$ 210.4	5.3%	\$ 1,303.1	\$ 3,997.8
Medical School	505, 520, 570	\$ 70,472.4	31.2%	\$ 6,067.0	2.7%	\$ 23,874.7	10.6%	\$ 61,828.5	27.3%	\$ 63,916.2	\$ 226,158.8
School of Dental Medicine	550	\$ 2,407.0	34.7%	\$ 0.0	0.0%	\$ 1,297.7	18.7%	\$ 1,768.8	25.5%	\$ 1,472.4	\$ 6,945.9
School of Public Health	275	\$ 63,424.4	33.8%	\$ 1,468.8	0.8%	\$ 45,906.4	24.5%	\$ 39,244.9	20.9%	\$ 37,466.6	\$ 187,511.1
Radcliffe Institute for Advanced Study	285	\$ 230.3	47.1%					\$ 3.4	0.7%	\$ 255.6	\$ 489.2
Other Academic Tubs	100, 105, 140, 145, 225	\$ 778.3	42.2%					\$ 212.1	11.5%	\$ 855.2	\$ 1,845.6
Service & Central Administration	170, 180, 195, 625	\$ 802.0	39.9%					\$ 91.5	4.6%	\$ 1,116.7	\$ 2,010.1
Total Expenditures		\$ 215,835.7	34.6%	\$ 16,379.6	2.6%	\$ 87,209.8	14.0%	\$ 150,730.4	24.2%	\$153,802.5	\$ 623,957.9

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

VIII. Sponsored Program Expenditures by Discipline Category

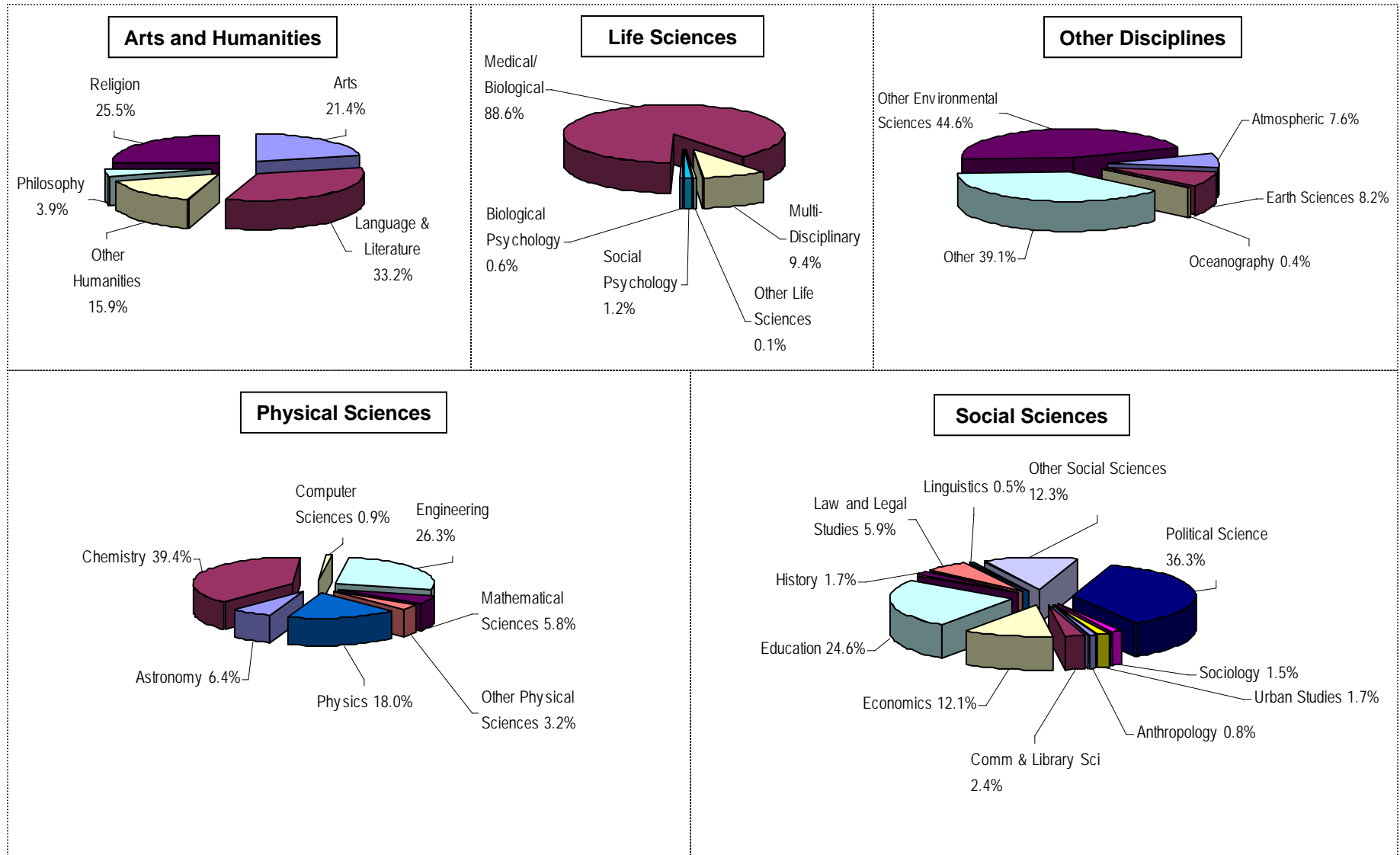
As these figures demonstrate, significant investments continue to be made in the Life Sciences and in the Physical Sciences in FY06.



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

IX. Sponsored Program Expenditures by Discipline



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

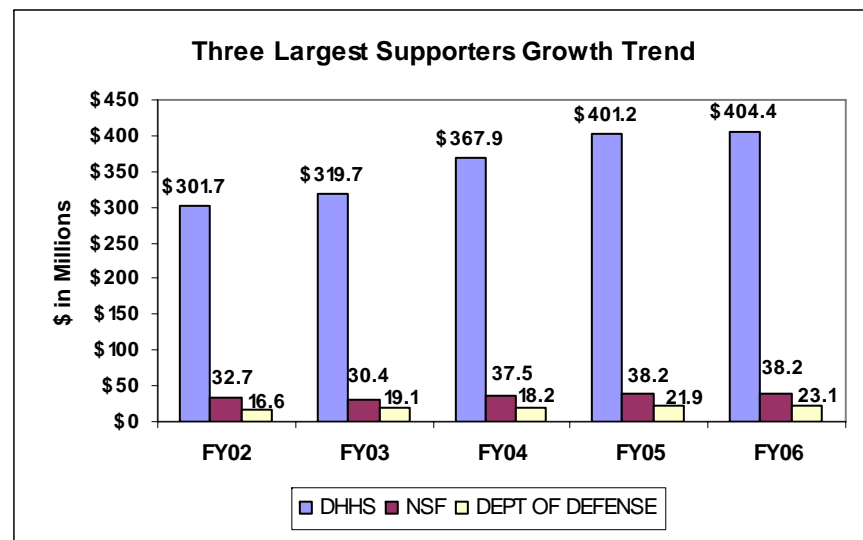
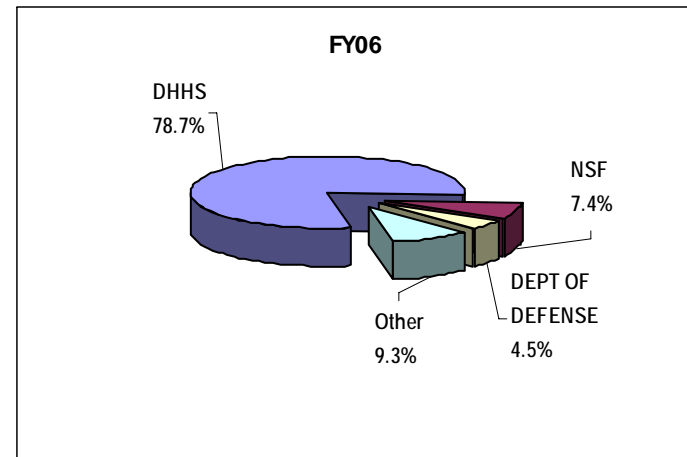
Federal Funding



X. Leading Federal Sponsors by Expenditures

As in previous years, the University's three largest supporters continue to be the Department of Health and Human Services (including the National Institutes of Health), the National Science Foundation, and the Department of Defense. These three agencies collectively funded 90.6% of the University's federal sponsored programs in FY06, providing 78.7%, 7.4% and 4.5%, respectively.

FEDERAL SPONSORS	FY02	FY03	FY04	FY05	FY06	% Change FY05 - 06
DHHS	\$301.7	\$319.7	\$367.9	\$401.2	\$404.4	0.8%
NSF	\$ 32.7	\$ 30.4	\$ 37.5	\$ 38.2	\$ 38.2	0.0%
DEPT OF DEFENSE	\$ 16.6	\$ 19.1	\$ 18.2	\$ 21.9	\$ 23.1	5.5%
DEPT OF ENERGY	\$ 8.8	\$ 10.7	\$ 12.9	\$ 12.9	\$ 11.7	-9.3%
NASA	\$ 9.8	\$ 9.4	\$ 10.4	\$ 8.4	\$ 9.3	10.7%
USAID	\$ 4.3	\$ 4.2	\$ 3.7	\$ 5.6	\$ 7.6	35.7%
DEPT OF EDUCATION	\$ 6.6	\$ 6.1	\$ 5.4	\$ 6.9	\$ 6.2	-10.1%
EPA	\$ 4.0	\$ 4.1	\$ 4.5	\$ 6.0	\$ 6.0	0.0%
OTHER FEDERAL	\$ 9.6	\$ 9.0	\$ 7.8	\$ 6.8	\$ 7.2	5.9%
Total Expenditures	\$394.1	\$412.7	\$468.3	\$507.9	\$513.7	1.1%



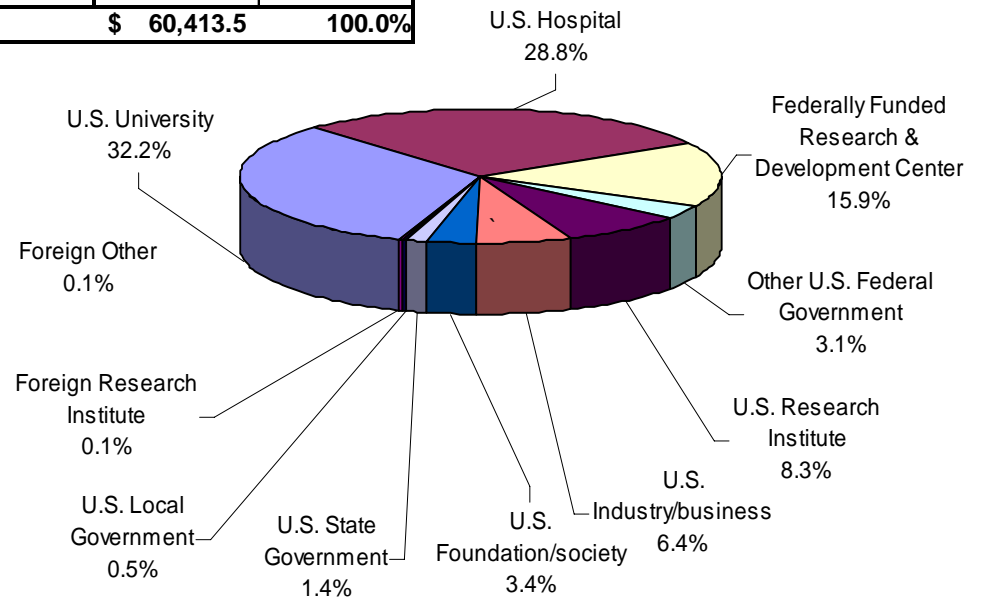
Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in Millions)

XI. Sources of Federal Sub-Awards by Expenditures

U.S. universities and hospitals continue to account for over 61% of the federally funded sub-awards received by the University in FY06. While funding increased slightly across a number of sponsor types, it bears noting that foundation funding in FY06 was down \$1.3 million, a reduction of 39% relative to FY05 funding.

Direct Sponsor Types under Federal Subawards Received		Total	Pct of Total
U.S. University	U.S. University	\$ 19,442.4	32.2%
U.S. Hospital	U.S. Hospital	\$ 17,412.9	28.8%
U.S. Federal Govt	Federally Funded Research & Development Center	\$ 9,602.9	15.9%
	Other U.S. Federal Government	\$ 1,846.4	3.1%
U.S. Research Institute	U.S. Research Institute	\$ 4,993.3	8.3%
U.S. Industry/Business	U.S. Industry/business	\$ 3,860.6	6.4%
U.S. Foundation/Society	U.S. Foundation/society	\$ 2,044.3	3.4%
U.S. State Government	U.S. State Government	\$ 821.0	1.4%
U.S. Local Government	U.S. Local Government	\$ 289.3	0.5%
Foreign Other	Foreign Other	\$ 51.3	0.1%
	Foreign Research Institute	\$ 49.1	0.1%
Total		\$ 60,413.5	100.0%



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in Thousands)

XII. Expenditures Under Federal Sponsors by Major Agency

Federal funding grew by \$5.8 million in FY06, with federal subcontracts increasing by \$2.8 million or 4.7% relative to FY05, and federal direct increasing by \$3.0 million or 0.7%.

Federal Agency	Federal Direct	Federal Sub	Total Federal FY06	Pct of Fed Total
Department of Health and Human Services**	\$ 363,378.3	\$ 41,059.7	\$ 404,438.0	78.7%
National Science Foundation	\$ 34,566.3	\$ 3,596.1	\$ 38,162.4	7.4%
Defense Departments**	\$ 16,098.3	\$ 6,960.7	\$ 23,059.0	4.5%
Department of Energy	\$ 9,908.5	\$ 1,838.5	\$ 11,747.0	2.3%
National Aeronautics and Space Administration	\$ 8,142.4	\$ 1,181.8	\$ 9,324.2	1.8%
Agency for International Development	\$ 6,447.1	\$ 1,150.9	\$ 7,598.1	1.5%
Department of Education	\$ 4,926.2	\$ 1,316.0	\$ 6,242.3	1.2%
Environmental Protection Agency	\$ 4,652.0	\$ 1,331.3	\$ 5,983.3	1.2%
Department of State	\$ 1,753.3	\$ 42.7	\$ 1,796.1	0.3%
Department of Commerce	\$ 1,009.7	\$ 154.4	\$ 1,164.1	0.2%
National Endowment for the Humanities	\$ 602.5	\$ 124.9	\$ 727.4	0.1%
Department of Veterans Affairs		\$ 560.5	\$ 560.5	0.1%
Department of Transportation	\$ 317.7	\$ 105.4	\$ 423.2	0.1%
Federal Emergency Management Agency		\$ 414.2	\$ 414.2	0.1%
Department of Interior	\$ 137.3	\$ 257.6	\$ 395.0	0.1%
Department of Justice	\$ 334.2		\$ 334.2	0.1%
Smithsonian	\$ 321.4		\$ 321.4	0.1%
Other Federal Agencies	\$ 207.7	\$ 102.2	\$ 309.9	0.1%
Department of Housing and Urban Development	\$ 72.5	\$ 134.7	\$ 207.2	0.0%
Department of Agriculture	\$ 164.3	\$ 1.3	\$ 165.6	0.0%
Neighborhood Reinvestment Corp	\$ 162.0		\$ 162.0	0.0%
Library of Congress		\$ 80.4	\$ 80.4	0.0%
Department of Homeland Security	\$ 48.9		\$ 48.9	0.0%
General Services Administration	\$ 27.8		\$ 27.8	0.0%
Total	\$ 453,278.5	\$ 60,413.5	\$ 513,692.0	100.0%

** See Agency Breakout at right.

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in Thousands)

Federal Agency		Federal Direct	Federal Sub	Total Federal FY06	Pct of Agency Total
DHHS	NIH	\$325,060.7	\$37,817.6	\$362,878.3	89.7%
DHHS	Other DHHS	\$ 38,317.6	\$ 3,242.1	\$ 41,559.7	10.3%
DHHS	Total	\$363,378.3	\$41,059.7	\$404,438.0	100.0%
DOD	Defense Advanced Research Projects Agency (DARPA)	\$ 614.1	\$ 3,771.5	\$ 4,385.6	19.0%
DOD	Department of the Air Force	\$ 4,472.5	\$ 564.4	\$ 5,036.9	21.8%
DOD	Department of the Army	\$ 4,876.8	\$ 1,030.2	\$ 5,907.0	25.6%
DOD	Department of the Navy	\$ 4,744.8	\$ 1,160.4	\$ 5,905.2	25.6%
DOD	Other - Department of Defense	\$ 1,390.2	\$ 434.1	\$ 1,824.2	7.9%
DOD	Total	\$ 16,098.3	\$ 6,960.7	\$ 23,059.0	100.0%

XIII. Top Federal Sponsors by School

Sponsor		Expenditures FY06	Pct of School Federal Expenditures	Sponsor		Expenditures FY06	Pct of School Federal Expenditures
FAS	NIH	\$ 60,945.4	45.4%	JFK School of Government	Agency for International Development (USAID)	\$ 6,627.1	56.4%
	NSF	\$ 35,216.3	26.2%		Department of State	\$ 1,776.8	15.1%
	DOD	\$ 18,124.7	13.5%		NSF	\$ 1,142.1	9.7%
	NASA	\$ 8,691.1	6.5%		Commerce	\$ 683.3	5.8%
	Department of Energy	\$ 7,588.5	5.7%		Other DHHS	\$ 453.3	3.9%
	Department of Education	\$ 1,248.8	0.9%		Justice	\$ 238.7	2.0%
	EPA	\$ 701.3	0.5%		EPA	\$ 129.4	1.1%
	Interior	\$ 395.0	0.3%		Neighborhood Reinvestment Corporation	\$ 121.5	1.0%
	Smithsonian	\$ 321.4	0.2%		NIH	\$ 97.1	0.8%
	Commerce	\$ 117.8	0.1%		DOD	\$ 89.6	0.8%
SPH	NIH	\$ 113,526.9	72.5%	Graduate School of Education	Department of Education	\$ 4,658.3	80.7%
	Other DHHS	\$ 33,427.0	21.3%		NSF	\$ 568.8	9.9%
	EPA	\$ 4,971.4	3.2%		Other DHHS	\$ 271.7	4.7%
	DOD	\$ 2,058.8	1.3%		NIH	\$ 270.9	4.7%
	Agency for International Development (USAID)	\$ 607.6	0.4%	Law School	EPA	\$ 166.1	71.1%
	Department of Energy	\$ 530.1	0.3%		NSF	\$ 62.0	26.5%
	NSF	\$ 315.9	0.2%		Department of State	\$ 5.3	2.3%
	Department of Education	\$ 105.3	0.1%		Other DHHS	\$ 0.1	0.1%
	NASA	\$ 67.9	0.0%				
	HMS	NIH	\$ 181,452.5	92.1%	School of Design	General Services Administration	\$ 27.8
Other DHHS		\$ 7,259.4	3.7%	National Endowment for the Arts		\$ 18.4	24.6%
Department of Energy		\$ 3,628.5	1.8%	EPA		\$ 15.1	20.2%
DOD		\$ 2,785.8	1.4%	Department of Housing and Urban Development		\$ 15.0	20.0%
NASA		\$ 565.1	0.3%	Agency for International Development (USAID)		\$ (1.3)	-1.8%
Veterans Affairs		\$ 560.5	0.3%	School of Dental Medicine	NIH	\$ 6,505.7	98.6%
NSF		\$ 426.2	0.2%		Other DHHS	\$ 89.0	1.3%
Agency for International Development (USAID)		\$ 254.8	0.1%				
Justice		\$ 30.6	0.0%				
Department of State		\$ 14.0	0.0%				

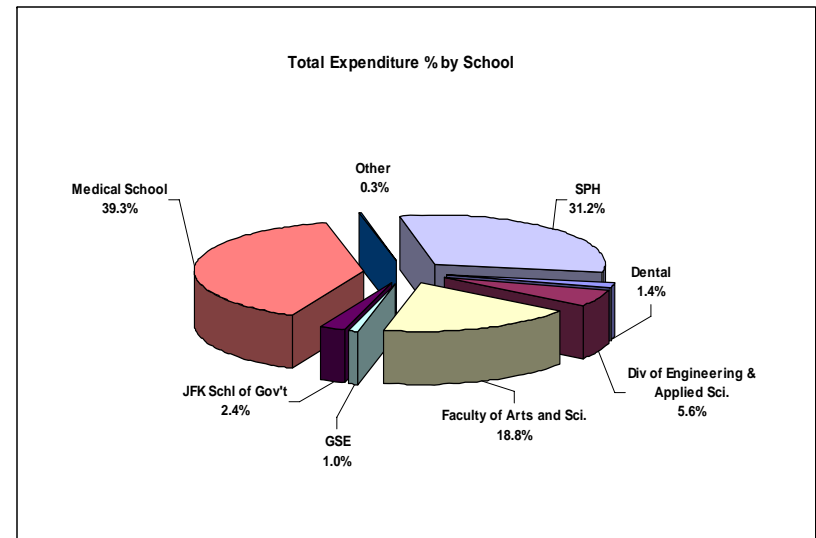
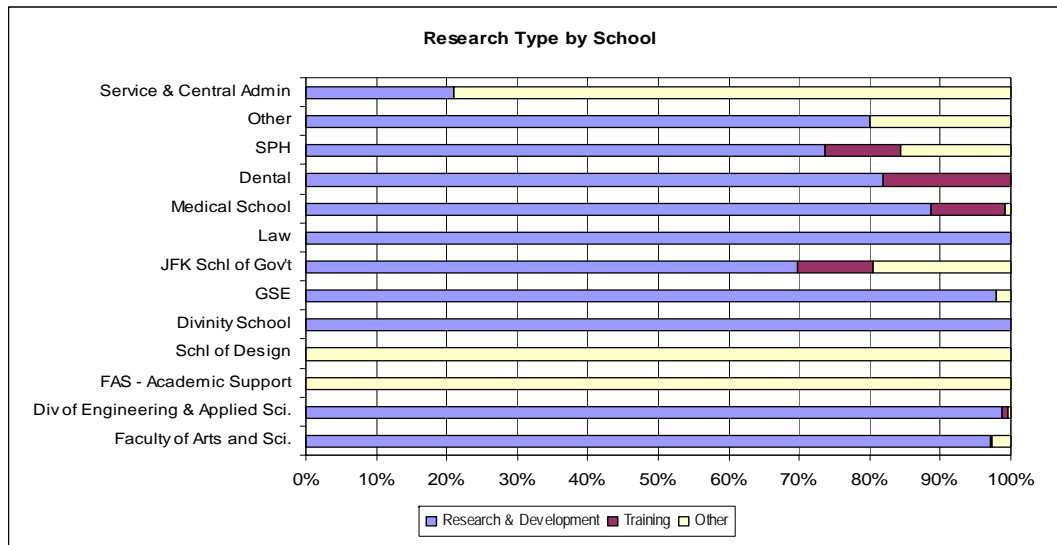
Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in Thousands)

XIV. Sponsored Program Expenditures Under Federal Prime by Function

The 2.2% increase in federal prime direct costs was moderated by a 3.2% decrease in federal prime indirect costs, resulting in a 0.7% increase in total costs under federal prime. The proportion of Research and Development relative to total costs is consistent with FY05 numbers, reflecting the University's continued focus on research efforts among its sponsored activities.

	Research & Development			Training			Other			All Types		
	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total
Faculty of Arts and Sciences	\$ 56,676.9	\$ 25,962.8	\$ 82,639.6	\$ 189.2	\$ 15.8	\$ 205.0	\$ 2,033.4	\$ 280.4	\$ 2,313.8	\$ 58,899.5	\$ 26,258.9	\$ 85,158.5
Division of Engineering & Applied Sci.	\$ 17,430.3	\$ 7,736.0	\$ 25,166.3	\$ 190.5	\$ 14.5	\$ 205.0	\$ 114.3	\$ 12.3	\$ 126.6	\$ 17,735.1	\$ 7,762.8	\$ 25,497.9
FAS - Academic Support							\$ 103.3	\$ 7.4	\$ 110.8	\$ 103.3	\$ 7.4	\$ 110.8
School of Design							\$ 36.3	\$ 9.9	\$ 46.2	\$ 36.3	\$ 9.9	\$ 46.2
Divinity School	\$ 26.7		\$ 26.7							\$ 26.7		\$ 26.7
Graduate School of Education	\$ 3,776.5	\$ 665.6	\$ 4,442.2				\$ 70.4	\$ 20.4	\$ 90.8	\$ 3,846.9	\$ 686.1	\$ 4,533.0
JFK School of Government	\$ 6,103.2	\$ 1,543.5	\$ 7,646.6	\$ 1,112.3	\$ 64.5	\$ 1,176.8	\$ 1,779.5	\$ 368.6	\$ 2,148.1	\$ 8,995.0	\$ 1,976.5	\$ 10,971.5
Law School	\$ 192.9	\$ 35.2	\$ 228.1							\$ 192.9	\$ 35.2	\$ 228.1
Medical School	\$ 107,282.4	\$ 50,509.3	\$ 157,791.7	\$ 17,714.8	\$ 971.1	\$ 18,685.8	\$ 1,473.4	\$ 77.5	\$ 1,550.9	\$ 126,470.6	\$ 51,557.9	\$ 178,028.5
School of Dental Medicine	\$ 3,588.4	\$ 1,567.8	\$ 5,156.3	\$ 1,084.9	\$ 58.9	\$ 1,143.8				\$ 4,673.3	\$ 1,626.7	\$ 6,300.0
School of Public Health	\$ 74,649.4	\$ 29,333.8	\$ 103,983.3	\$ 14,368.3	\$ 932.6	\$ 15,300.9	\$ 21,203.7	\$ 852.3	\$ 22,056.0	\$ 110,221.5	\$ 31,118.7	\$ 141,340.2
Other Academic Schools	\$ 315.9	\$ 106.1	\$ 422.0				\$ 84.4	\$ 21.5	\$ 105.9	\$ 400.3	\$ 127.6	\$ 527.9
Service & Central Administration	\$ 107.3		\$ 107.3				\$ 311.6	\$ 90.4	\$ 402.0	\$ 418.9	\$ 90.4	\$ 509.2
Total Expenditures	\$ 270,149.9	\$ 117,460.3	\$ 387,610.1	\$ 34,660.0	\$ 2,057.3	\$ 36,717.3	\$ 27,210.5	\$ 1,740.6	\$ 28,951.1	\$ 332,020.3	\$ 121,258.2	\$ 453,278.5



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

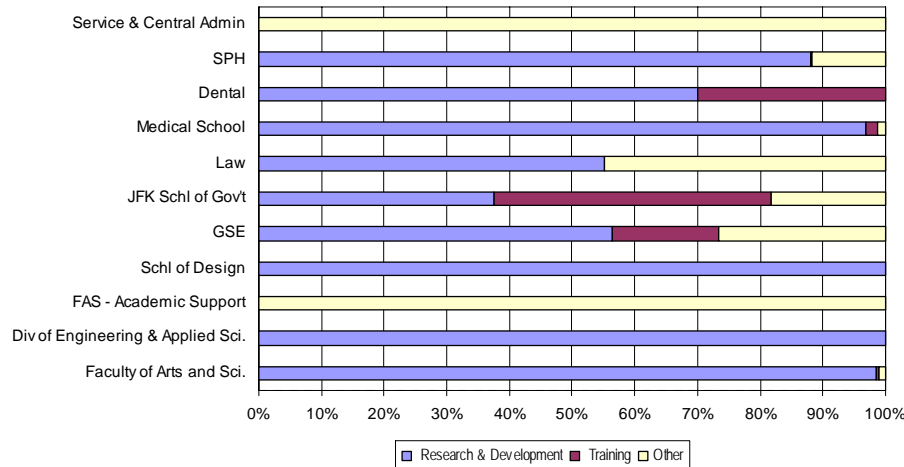
(Amounts expressed in thousands)

XV. Sponsored Program Expenditures Under Sub-Awards by Function

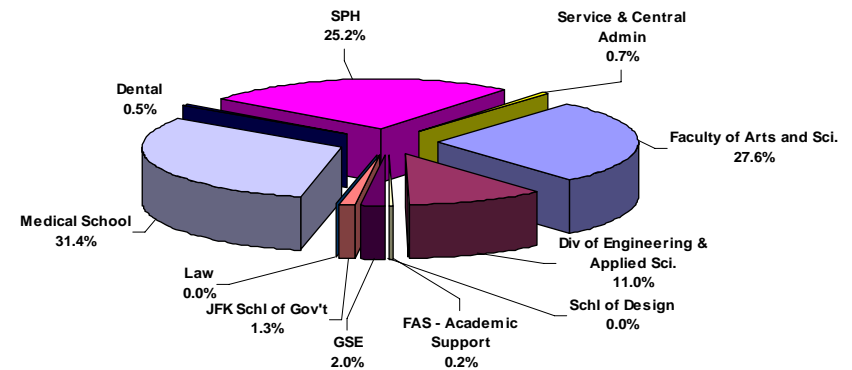
Research and Development sub-award direct expenses in the Faculty of Arts and Sciences increased by \$7.0 million in FY06, while direct expenses in this category decreased by \$3.1 million in the Medical School. These changes are explained in large part by the FY05 transfer of a major project from the Medical School to the Faculty of Arts and Sciences, the effects of which continue to be observed in FY06.

	Research & Development			Training			Other			All Types		
	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total
Faculty of Arts and Sciences	\$12,535.6	\$ 3,897.1	\$16,432.7	\$ 77.1	\$ 11.4	\$ 88.5	\$ 150.3	\$ 22.4	\$ 172.6	\$12,763.0	\$ 3,930.9	\$16,693.8
Division of Engineering & Applied Sci.	\$ 4,546.1	\$ 2,083.9	\$ 6,630.0							\$ 4,546.1	\$ 2,083.9	\$ 6,630.0
FAS - Academic Support							\$ 96.8	\$ 28.1	\$ 124.9	\$ 96.8	\$ 28.1	\$ 124.9
School of Design	\$ 26.2	\$ 3.9	\$ 30.1				\$ (1.1)	\$ (0.3)	\$ (1.3)	\$ 25.1	\$ 3.7	\$ 28.8
Divinity School												
Graduate School of Education	\$ 457.2	\$ 239.3	\$ 696.6	\$198.5	\$ 13.4	\$ 211.9	\$ 278.5	\$ 49.7	\$ 328.2	\$ 934.2	\$ 302.4	\$ 1,236.7
JFK School of Government	\$ 206.2	\$ 88.0	\$ 294.2	\$284.1	\$ 63.6	\$ 347.6	\$ 112.5	\$ 30.7	\$ 143.2	\$ 602.8	\$ 182.2	\$ 785.0
Law School	\$ 3.0		\$ 3.0				\$ 2.4	\$ 0.0	\$ 2.5	\$ 5.4	\$ 0.0	\$ 5.5
Medical School	\$11,629.2	\$ 6,733.5	\$18,362.7	\$257.9	\$ 70.7	\$ 328.6	\$ 245.4	\$ 12.2	\$ 257.6	\$12,132.5	\$ 6,816.5	\$18,948.9
School of Dental Medicine	\$ 135.9	\$ 70.3	\$ 206.2	\$ 82.0	\$ 6.5	\$ 88.5				\$ 217.9	\$ 76.8	\$ 294.7
School of Public Health	\$ 9,105.3	\$ 4,339.1	\$13,444.4	\$ 22.6	\$ 3.5	\$ 26.2	\$1,279.9	\$500.6	\$1,780.5	\$10,407.8	\$ 4,843.3	\$15,251.1
Other Academic Tubs												
Service & Central Administration							\$ 414.2		\$ 414.2	\$ 414.2		\$ 414.2
Total Expenditures	\$38,644.6	\$17,455.3	\$56,099.9	\$922.1	\$ 169.1	\$1,091.2	\$2,579.0	\$643.3	\$3,222.4	\$42,145.8	\$18,267.7	\$60,413.5

Research Type by School



Total Expenditure % by School



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in Thousands)

Non-Federal Funding



XVI. Leading Non-Federal Sponsors by Expenditures

As these numbers indicate, this is the fifth year of continued decline in non-federal funding. FY06 funding levels reflect an overall decrease of 13.8% in non-federal funding since FY02, with this decrease being led by a 17.2% decline in foundation support over that same period. However, these numbers do not include alternative methods of corporate and foundation support (e.g., funding made available to the Broad Institute and the Harvard Stem Cell Institute that does not qualify as sponsored funding, but provide financial support to important research initiatives).

NON-FEDERAL SPONSORS (in \$ millions)	FY02	FY03	FY04	FY05	FY06	Dollar Pct change FY05-06	FY 05 Pct of Total Non-Fed Exp	FY 06 Pct of Total Non-Fed Exp	Pct of Total Change FY05-06
Foundations	\$ 89.5	\$ 89.3	\$ 86.4	\$ 78.1	\$ 74.1	-5.1%	67.6%	67.2%	-0.4%
State, Local, Foreign Governments	\$ 9.8	\$ 10.6	\$ 10.4	\$ 12.8	\$ 12.2	-4.7%	11.1%	11.1%	0.0%
Corporations	\$ 13.9	\$ 9.9	\$ 10.1	\$ 11.1	\$ 9.1	-18.0%	9.6%	8.3%	-1.3%
Research Institutes, Universities, Hospitals, and Others	\$ 14.8	\$ 16.5	\$ 15.4	\$ 13.5	\$ 14.9	10.4%	11.7%	13.5%	1.8%
Total	\$128.0	\$126.3	\$122.3	\$115.5	\$110.3	-4.5%			

Prior FY Years	FY02	FY03	FY04	FY05
Bill and Melinda Gates Foundation	\$ 15,886.1	\$ 14,944.7	\$ 14,348.1	\$ 11,821.3
Public Authority for Assmt of Compensation, Govt of Kuwait	\$ 14.0	\$ 2,301.8	\$ 3,151.5	\$ 4,933.1
Robert Wood Johnson Foundation	\$ 4,595.0	\$ 5,047.5	\$ 4,246.3	\$ 4,685.3
Andrew W. Mellon Foundation	\$ 3,054.5	\$ 3,153.6	\$ 3,141.8	\$ 3,545.0
Aventis Pharmaceuticals	0.0	0.0	0.0	\$ 3,453.3
Ford Foundation	\$ 8,805.7	\$ 5,426.7	\$ 5,902.1	\$ 3,174.9
The Atlantic Philanthropies	0.0	\$ 1,441.5	\$ 2,168.4	\$ 2,805.7
L'Association Francaise Contre Les Myopathies/Genethon	\$ 2,487.1	\$ 2,688.3	\$ 2,467.4	\$ 2,696.7
Ellison Medical Foundation	\$ 362.2	\$ 977.9	\$ 2,248.5	\$ 2,642.1
William and Flora Hewlett Foundation	0.0	0.0	0.0	\$ 2,610.6
Other Sponsors	\$ 92,765.0	\$ 90,300.5	\$ 84,606.7	\$ 73,106.6
Total	\$ 127,969.6	\$ 126,282.5	\$ 122,280.8	\$ 115,474.7

Current FY	FY06
Bill and Melinda Gates Foundation	\$ 9,583.0
Robert Wood Johnson Foundation	\$ 4,468.5
Andrew W. Mellon Foundation	\$ 3,415.7
Ellison Medical Foundation	\$ 3,253.5
Public Authority for Assmt of Compensation, Govt of Kuwait	\$ 3,229.8
Ford Foundation	\$ 3,079.4
William and Flora Hewlett Foundation	\$ 1,930.9
The Atlantic Philanthropies	\$ 1,352.0
Aventis Pharmaceuticals	\$ 1,261.2
L'Association Francaise Contre Les Myopathies-Genethon	\$ 765.5
Other Sponsors	\$ 77,926.4
Total	\$ 110,265.9

Note: \$0.0 listed for Prior FY table indicates that sponsor was not in the top 10 for that FY.

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands except as otherwise noted)

XVII. Top Ten Non-Federal Sponsors by Expenditures by Major School

Sponsor		Non-Federal Expenses	Pct of School Non-Fed Exp	Sponsor		Non-Federal Expenses	Pct of School Non-Fed Exp
HMS	Bill and Melinda Gates Foundation	\$ 1,841.1	6.3%	SPH	Bill and Melinda Gates Foundation	\$ 5,647.6	18.3%
	Howard Hughes Medical Institute	\$ 1,598.0	5.5%		Public Authority for Assmt of Compensation, Govt of Kuwait	\$ 3,232.3	10.5%
	Juvenile Diabetes Research Foundation International	\$ 1,486.1	5.1%		Robert Wood Johnson Foundation	\$ 2,786.0	9.0%
	Aventis Pharmaceuticals Inc.	\$ 1,261.2	4.3%		Bristol-Myers Squibb Foundation, Inc.	\$ 2,040.4	6.6%
	Ellison Medical Foundation	\$ 964.1	3.3%		Ellison Medical Foundation	\$ 1,477.7	4.8%
	Commonwealth Fund	\$ 837.1	2.9%		Government of the Republic of Cyprus	\$ 1,162.7	3.8%
	L'Association Francaise Contre Les Myopathies/Genethon	\$ 765.5	2.6%		Mexican Ministry of Health	\$ 1,099.2	3.6%
	Medical Foundation, Inc.	\$ 541.6	1.9%		Government of Switzerland	\$ 679.7	2.2%
	Commonwealth of Massachusetts	\$ 489.4	1.7%		African Comprehensive HIV/AIDS Partnership	\$ 678.3	2.2%
	The Leukemia and Lymphoma Society	\$ 389.3	1.3%		William K. Kellogg Foundation	\$ 301.6	1.0%
FAS	Andrew W. Mellon Foundation	\$ 2,177.3	10.2%	JFK School of Govt	Government of Dubai	\$ 1,446.1	10.1%
	David and Lucile Packard Foundation	\$ 1,349.6	6.3%		Ford Foundation	\$ 1,193.9	8.3%
	Robert Wood Johnson Foundation	\$ 1,329.2	6.2%		Amway (China) Co., Limited	\$ 1,089.8	7.6%
	John M. Olin Foundation	\$ 1,010.1	4.7%		Carnegie Corporation of New York	\$ 1,009.2	7.0%
	Rockefeller Foundation	\$ 908.4	4.3%		Instituto Tecnologico y de Estudios Superiores de Monterrey	\$ 951.0	6.6%
	Ellison Medical Foundation	\$ 811.7	3.8%		National University of Singapore	\$ 848.5	5.9%
	Howard Hughes Medical Institute	\$ 649.3	3.0%		John D. and Catherine T. MacArthur Foundation	\$ 691.8	4.8%
	American Cancer Society	\$ 490.1	2.3%		William and Flora Hewlett Foundation	\$ 604.6	4.2%
	Ford Foundation	\$ 338.2	1.6%		The Atlantic Philanthropies	\$ 297.8	2.1%
Agilent Technologies, Inc.	\$ 167.0	0.8%	David and Lucile Packard Foundation	\$ 267.4	1.9%		
Graduate School of Education	The Atlantic Philanthropies	\$ 725.6	11.1%	Divinity School	Ford Foundation	\$ 250.7	47.6%
	Charles Stewart Mott Foundation	\$ 513.3	7.9%		John Templeton Foundation	\$ 196.7	37.3%
	Ford Foundation	\$ 496.7	7.6%		Association of Theological Schools	\$ 75.7	14.4%
	Bill and Melinda Gates Foundation	\$ 400.6	6.1%		American Theological Library Association	\$ 4.1	0.8%
	World Bank	\$ 348.6	5.3%				
	Spencer Foundation	\$ 327.2	5.0%				
	William K. Kellogg Foundation	\$ 303.8	4.7%				
	Andrew W. Mellon Foundation	\$ 251.3	3.9%				
	William and Flora Hewlett Foundation	\$ 65.3	1.0%				
	The Trustees of The Peder Sager Wallenberg Charitable Trust	\$ 29.3	0.4%				

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

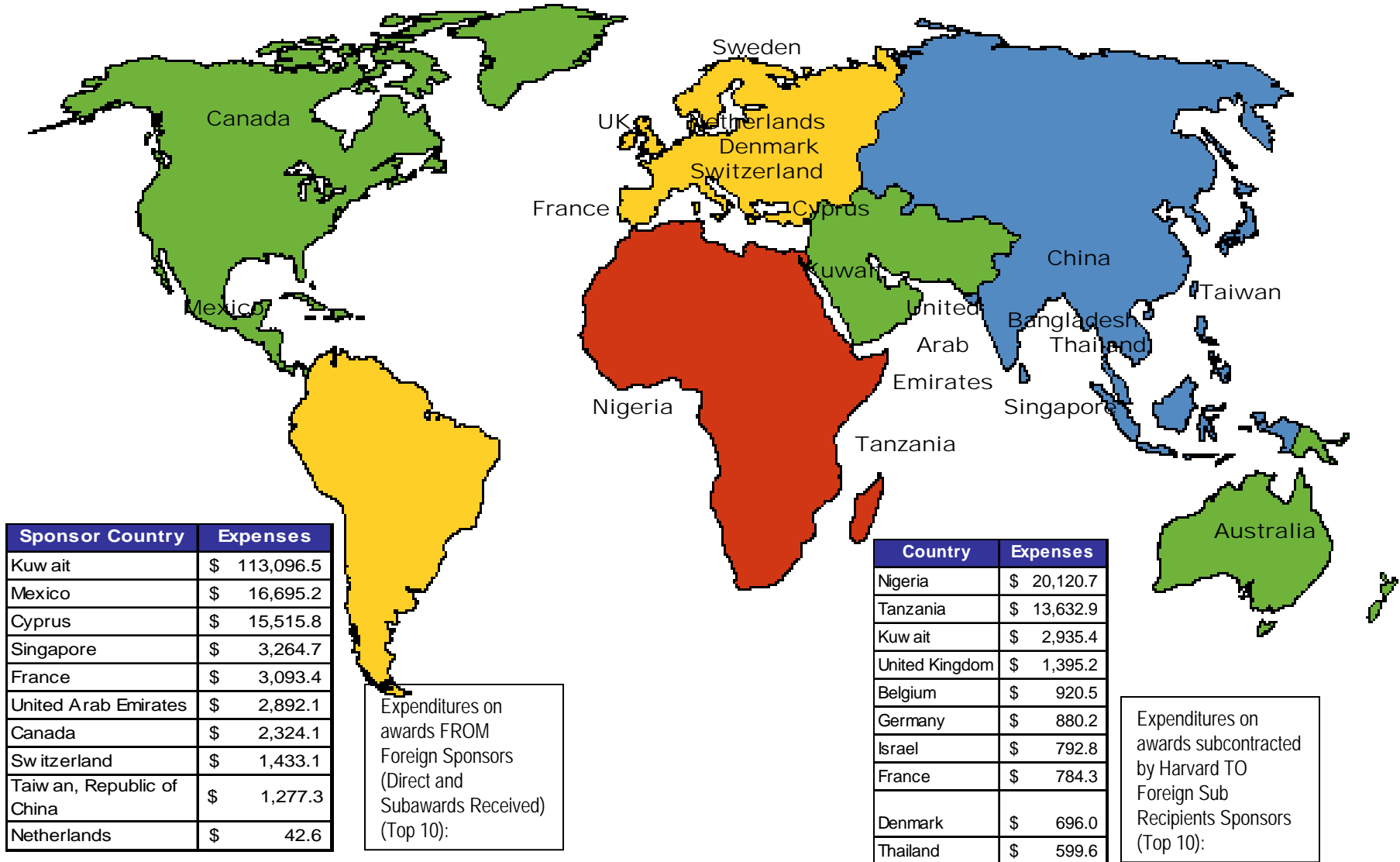
XVII Cont. Top Ten Non-Federal Sponsors by Expenditures by Major School

Sponsor		Non-Federal Expenses	Pct of School Non-Fed Exp	Sponsor		Non-Federal Expenses	Pct of School Non-Fed Exp
Dental	Colgate-Palmolive Company	\$ 88.6	25.2%	Law School	John M. Olin Foundation	\$ 1,121.0	29.8%
	State of Florida Department of Citrus	\$ 23.6	6.7%		John D. and Catherine T. MacArthur Foundation	\$ 790.6	21.0%
	Pemphigus Foundation	\$ 11.8	3.4%		Alfred P. Sloan Foundation	\$ 400.0	10.6%
	Medical Implant System Implants Technologies Inc.	\$ 10.8	3.1%		Ford Foundation	\$ 292.7	7.8%
	Boston Public Health Commission	\$ 9.7	2.8%		The Atlantic Philanthropies	\$ 204.9	5.4%
	ITI Foundation for the Promotion of Oral Implantology	\$ 5.8	1.7%		Charles Stewart Mott Foundation	\$ 159.3	4.2%
	Ruth and Milton Steinbach Fund, Inc.	\$ 0.2	0.1%		John S. & James L. Knight Foundation	\$ 70.0	1.9%
	The John Butler Mulliken Foundation, Inc.	\$ (1.0)	-0.3%				
Design	International Community Foundation	\$ 110.3	27.7%	Radcliffe	Andrew W. Mellon Foundation	\$ 397.2	81.2%
	The Getty	\$ 34.1	8.6%		Ford Foundation	\$ 84.4	17.3%
	The Agency for the Urban Development Planning of Nuevo Leon	\$ 12.4	3.1%		Russell Sage Foundation	\$ 7.7	1.6%
	Ministerie van Verkeer en Waterstaat, Rijkswaterstaat	\$ 5.5	1.4%				
	Christensen Fund	\$ -	0.0%				
	British Land Corporation Ltd.	\$ (0.1)	0.0%				

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

XVIII. Sponsored Program Expenditures in Top Ten Foreign Countries



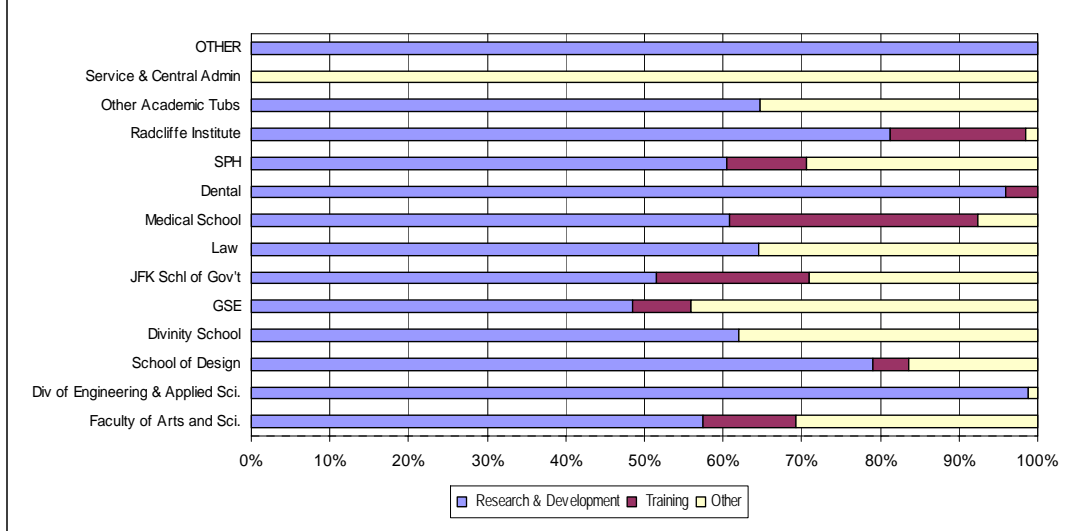
Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685
 (Amounts expressed in thousands)

XIX. Sponsored Program Expenditures Under Non-Federal Awards by Function

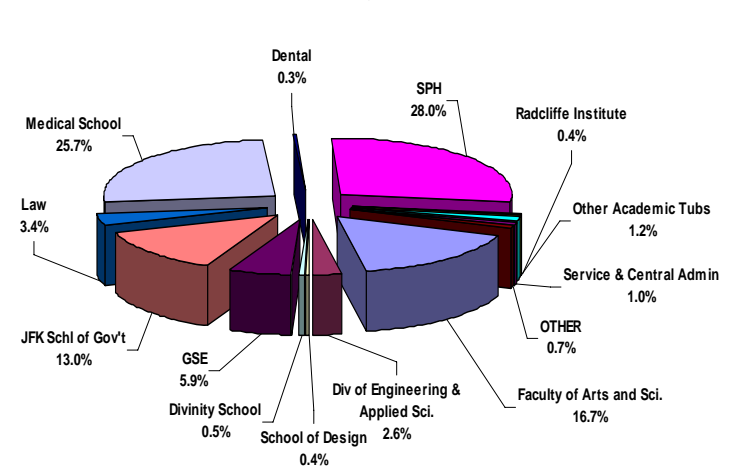
As previously mentioned, overall expenditures under non-federal awards were down \$5.2 million in FY06 relative to FY05. Indirect cost recovery as a percentage of total expenditures decreased slightly from 10.5% in FY05 to 10.2% in FY06.

	Research & Development			Training			Other			All Types		
	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total
Faculty of Arts and Sciences	\$ 9,513.0	\$ 1,081.4	\$ 10,594.3	\$ 2,033.1	\$ 144.8	\$ 2,177.9	\$ 5,501.0	\$ 156.0	\$ 5,656.9	\$ 17,047.1	\$ 1,382.1	\$ 18,429.2
Division of Engineering & Applied Sci.	\$ 2,610.8	\$ 278.9	\$ 2,889.7				\$ 33.6	\$ (1.5)	\$ 32.1	\$ 2,644.4	\$ 277.4	\$ 2,921.8
School of Design	\$ 270.6	\$ 43.8	\$ 314.4	\$ 12.0	\$ 6.6	\$ 18.7	\$ 58.1	\$ 6.9	\$ 65.1	\$ 340.8	\$ 57.4	\$ 398.1
Divinity School	\$ 303.6	\$ 22.8	\$ 326.4				\$ 178.9	\$ 21.9	\$ 200.8	\$ 482.5	\$ 44.7	\$ 527.2
Graduate School of Education	\$ 2,877.1	\$ 282.6	\$ 3,159.8	\$ 478.7	\$ 9.0	\$ 487.7	\$ 2,610.7	\$ 267.4	\$ 2,878.0	\$ 5,966.5	\$ 559.0	\$ 6,525.5
JFK School of Government	\$ 6,327.5	\$ 1,072.2	\$ 7,399.7	\$ 2,425.0	\$ 359.3	\$ 2,784.4	\$ 3,783.8	\$ 386.0	\$ 4,169.8	\$ 12,536.3	\$ 1,817.5	\$ 14,353.8
Law School	\$ 2,269.3	\$ 156.5	\$ 2,425.8	\$ 0.1		\$ 0.1	\$ 1,319.8	\$ 18.6	\$ 1,338.4	\$ 3,589.2	\$ 175.1	\$ 3,764.3
Medical School	\$ 14,867.3	\$ 2,378.1	\$ 17,245.4	\$ 7,992.0	\$ 991.6	\$ 8,983.6	\$ 2,052.8	\$ 84.5	\$ 2,137.2	\$ 24,912.1	\$ 3,454.2	\$ 28,366.3
School of Dental Medicine	\$ 271.5	\$ 65.3	\$ 336.9	\$ 14.4		\$ 14.4	\$ (0.0)	\$ (0.0)	\$ (0.0)	\$ 285.9	\$ 65.3	\$ 351.2
School of Public Health	\$ 16,450.4	\$ 2,229.3	\$ 18,679.7	\$ 2,901.6	\$ 244.4	\$ 3,146.0	\$ 8,285.0	\$ 809.1	\$ 9,094.1	\$ 27,637.0	\$ 3,282.8	\$ 30,919.8
Radcliffe Institute for Advanced Study	\$ 397.2		\$ 397.2	\$ 81.0	\$ 3.4	\$ 84.4	\$ 7.7		\$ 7.7	\$ 485.9	\$ 3.4	\$ 489.2
Other Academic Tubs	\$ 768.7	\$ 83.2	\$ 851.9				\$ 464.4	\$ 1.3	\$ 465.7	\$ 1,233.2	\$ 84.5	\$ 1,317.7
Service & Central Administration							\$ 1,085.6	\$ 1.1	\$ 1,086.7	\$ 1,085.6	\$ 1.1	\$ 1,086.7
OTHER	\$ 815.1		\$ 815.1							\$ 815.1		\$ 815.1
Total Expenditures	\$ 57,742.3	\$ 7,694.0	\$ 65,436.3	\$ 15,938.0	\$ 1,759.1	\$ 17,697.1	\$ 25,381.2	\$ 1,751.3	\$ 27,132.5	\$ 99,061.5	\$ 11,204.5	\$ 110,265.9

Research Type by School



Total Expenditure % by School



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

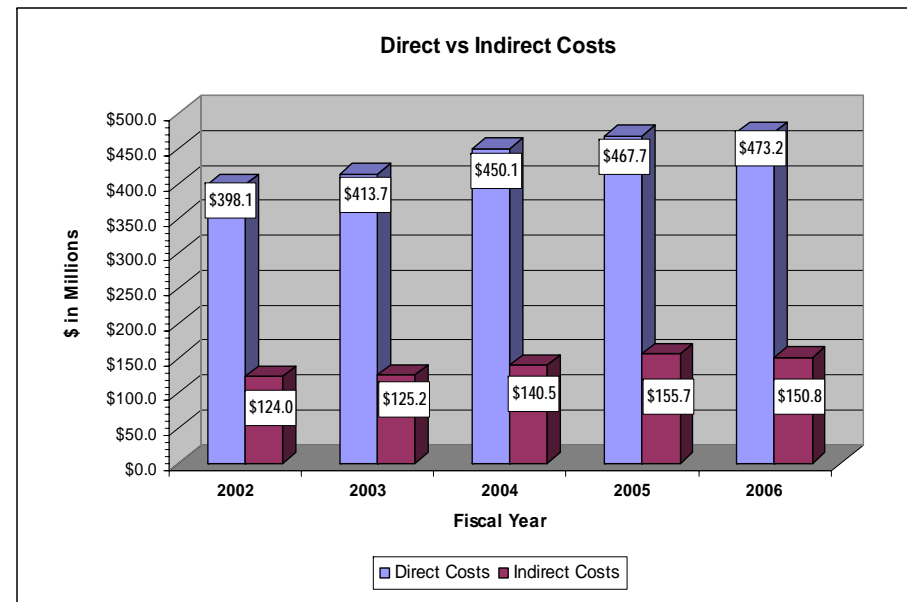
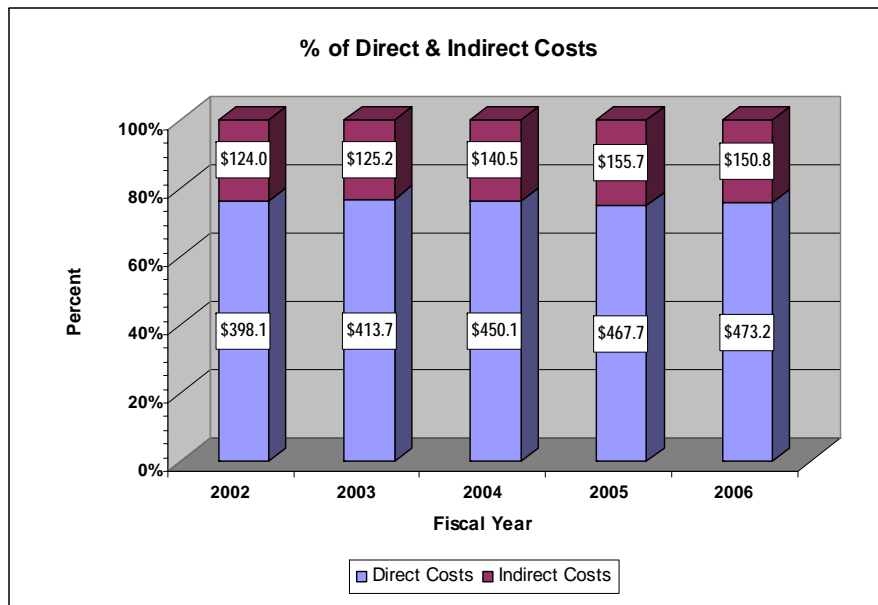
Direct and Indirect Cost



XX. Direct and Indirect Cost Recovery

Federal and non-federal direct costs in total rose by 1.2% in FY06 while combined indirect cost recovery declined by 3.2%. Indirect dollar expenditures, as a percentage of total sponsored expenditures, decreased slightly this year to 24.2% from 25.0% in FY05. The decline in indirect cost recovery can be largely attributed to the fact that subcontracts under PEPFAR continue to grow, climbing to over 50% of project costs in FY06. Most of these subcontracts are exempt from indirect costs, thereby reducing indirect cost recovery relative to prior years.

Fiscal Year	Direct Costs	Direct % change from Prior FY	Indirect Costs	Indirect % change from Prior FY	Total Sponsored Expenditures	Indirect as % of Total Sponsored Expenditures
2002	\$ 398.1	6.0%	\$ 124.0	10.9%	\$ 522.1	23.8%
2003	\$ 413.7	3.9%	\$ 125.2	1.0%	\$ 538.9	23.2%
2004	\$ 450.1	8.8%	\$ 140.5	12.2%	\$ 590.6	23.8%
2005	\$ 467.7	3.9%	\$ 155.7	10.8%	\$ 623.4	25.0%
2006	\$ 473.2	1.2%	\$ 150.8	-3.2%	\$ 624.0	24.2%



Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in Millions)

XXI. Direct and Indirect Costs under Federal Prime, Federal Subs and Non Federal Awards

School	School #	Federal Prime Direct Costs	Federal Prime Indirect Costs	Total Federal Prime Costs	Federal Sub Direct Costs	Federal Sub Indirect Costs	Total Federal Sub Costs	Non-Federal Direct Costs	Non-Federal Indirect Costs	Total Non-Federal Costs	Total Direct Costs	Total Indirect Costs
Faculty of Arts and Sciences	370; 385	\$ 58,899.5	\$ 26,258.9	\$ 85,158.5	\$ 12,763.0	\$ 3,930.9	\$ 16,693.8	\$ 16,987.1	\$ 1,442.1	\$ 18,429.2	\$ 88,649.6	\$ 31,631.9
Division of Engineering & Applied Sci.	325	\$ 17,735.1	\$ 7,762.8	\$ 25,497.9	\$ 4,546.1	\$ 2,083.9	\$ 6,630.0	\$ 2,644.4	\$ 277.4	\$ 2,921.8	\$ 24,925.6	\$ 10,124.1
FAS - Academic Support	415	\$ 103.3	\$ 7.4	\$ 110.8	\$ 96.8	\$ 28.1	\$ 124.9	\$ -	\$ -	\$ -	\$ 200.2	\$ 35.5
School of Design	235	\$ 36.3	\$ 9.9	\$ 46.2	\$ 25.1	\$ 3.7	\$ 28.8	\$ 340.8	\$ 57.4	\$ 398.1	\$ 402.2	\$ 70.9
Divinity School	245	\$ 26.7	\$ -	\$ 26.7	\$ -	\$ -	\$ -	\$ 482.5	\$ 44.7	\$ 527.2	\$ 509.2	\$ 44.7
Graduate School of Education	255	\$ 3,846.9	\$ 686.1	\$ 4,533.0	\$ 934.2	\$ 302.4	\$ 1,236.7	\$ 5,966.5	\$ 559.0	\$ 6,525.5	\$ 10,747.6	\$ 1,547.5
JFK School of Government	205; 215	\$ 8,995.0	\$ 1,976.5	\$ 10,971.5	\$ 602.8	\$ 182.2	\$ 785.0	\$ 12,536.3	\$ 1,817.5	\$ 14,353.8	\$ 22,134.1	\$ 3,976.2
Law School	265	\$ 192.9	\$ 35.2	\$ 228.1	\$ 5.4	\$ -	\$ 5.5	\$ 3,589.2	\$ 175.1	\$ 3,764.3	\$ 3,787.5	\$ 210.4
Medical School	505; 520; 570	\$ 126,470.6	\$ 51,557.9	\$ 178,028.5	\$ 12,132.5	\$ 6,816.5	\$ 18,949.0	\$ 25,727.2	\$ 3,454.2	\$ 29,181.4	\$ 164,330.3	\$ 61,828.6
School of Dental Medicine	550	\$ 4,673.3	\$ 1,626.7	\$ 6,300.0	\$ 217.9	\$ 76.8	\$ 294.7	\$ 285.9	\$ 65.3	\$ 351.2	\$ 5,177.1	\$ 1,768.8
School of Public Health	275	\$ 110,221.5	\$ 31,118.7	\$ 141,340.2	\$ 10,407.8	\$ 4,843.3	\$ 15,251.1	\$ 27,637.0	\$ 3,282.8	\$ 30,919.8	\$ 148,266.3	\$ 39,244.8
Radcliffe Institute for Advanced Study	285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 485.9	\$ 3.4	\$ 489.2	\$ 485.9	\$ 3.4
Other Academic Schools	100; 105; 140; 145; 225	\$ 400.3	\$ 127.6	\$ 527.9	\$ -	\$ -	\$ -	\$ 1,233.2	\$ 84.5	\$ 1,317.7	\$ 1,633.5	\$ 212.1
Service & Central Administration	170; 180; 195; 625	\$ 418.9	\$ 90.4	\$ 509.2	\$ 414.2	\$ -	\$ 414.2	\$ 1,085.6	\$ 1.1	\$ 1,086.7	\$ 1,918.7	\$ 91.5
Total Expenditures		\$ 332,020.3	\$ 121,258.1	\$ 453,278.5	\$ 42,145.8	\$ 18,267.8	\$ 60,413.7	\$ 99,001.6	\$ 11,264.5	\$ 110,265.9	\$ 473,167.8	\$ 150,790.4

Note: Expenditures exclude financial aid, Agency funds, work study and non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

(Amounts expressed in thousands)

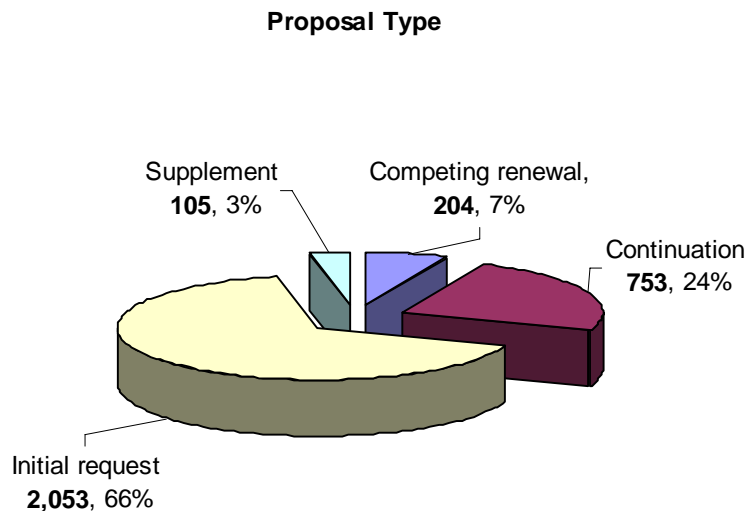
Proposals and Obligations



XXII. Sponsored Programs Proposals

The Office for Sponsored Programs, Sponsored Programs Administration at Harvard Medical School and the Office of Financial Services at the School of Public Health together processed a total of 3,115 proposals in FY06, a decrease of 94 proposals (or 2.93%) from FY05. Of these, 66% were requests for new awards and 24% were continuation requests. This change possibly reflects an increased trend in the number of interdisciplinary, multiple-investigator proposals being created and submitted.

Fiscal Year	Number of Submitted Proposals*	% change from prior FY
2002	3,017	2.9%
2003	3,102	2.8%
2004	3,248	4.7%
2005	3,209	-1.2%
2006	3,115	-2.9%



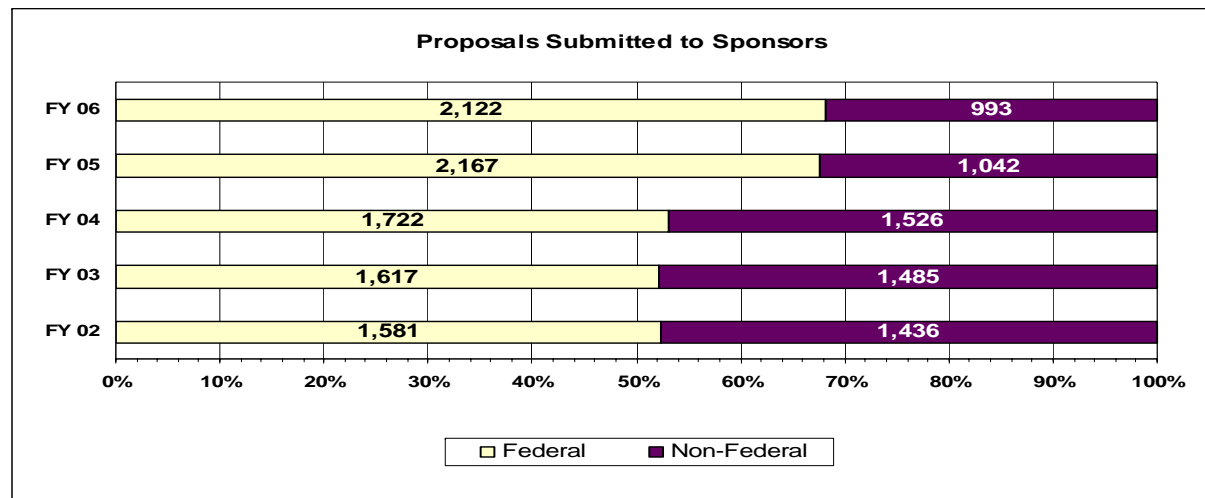
Discipline Codes	Proposals	Pct of Total Submitted
Medical/Biological	1,769	56.8%
Engineering	146	4.7%
Chemistry	144	4.6%
Education	115	3.7%
Other Environmental Sciences	110	3.5%
Other Social Sciences	106	3.4%
Multi-Disciplinary	104	3.3%
Political Science	102	3.3%
Other	100	3.2%
Physics	62	2.0%
Astronomy	58	1.9%
Social Psychology	46	1.5%
Earth Sciences	42	1.3%
Other Disciplines	35	1.1%
Mathematical Sciences	34	1.1%
Anthropology	28	0.9%
Biological Psychology	23	0.7%
Urban Studies	17	0.5%
Economics	16	0.5%
Sociology	15	0.5%
Law and Legal Studies	13	0.4%
Atmospheric	13	0.4%
Computer Sciences	7	0.2%
Religion	6	0.2%
Other Physical Sciences	4	0.1%
Total Proposals Submitted	3,115	100.0%

Note: Data exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

*Submission counted for Initial, Continuation, Competing Renewal and Supplement Request (Using GMAS Request Data through September 26, 2006)

XXIII. Federal and Non-Federal Proposals Submitted – Two Year Comparison

School	School Number	Federal FY06	Non-Federal FY06	Total FY06	Federal FY05	Non-Federal FY05	Total FY05	Fed Pct Change	Non-Fed Pct Change	Pct Change Total
Faculty of Arts and Sciences	370, 385	502	242	744	504	257	761	-0.4%	-5.8%	-2.2%
Division of Engineering & Applied Sci.	325	193	30	223	209	35	244	-7.7%	-14.3%	-8.6%
FAS - Academic Support	110, 310, 340, 400, 415	2	0	2	1	2	3	100.0%	-100.0%	-33.3%
Total FAS		697	272	969	714	294	1,008	-2.4%	-7.5%	-3.9%
School of Design	235	2	14	16	2	13	15	0.0%	7.7%	6.7%
Divinity School	245	0	4	4	1	8	9	-100.0%	-50.0%	-55.6%
Graduate School of Education	255	28	61	89	38	36	74	-26.3%	69.4%	20.3%
JFK School of Government	215	26	73	99	46	60	106	-43.5%	21.7%	-6.6%
Law School	265	1	13	14	2	17	19	-50.0%	-23.5%	-26.3%
Medical School	505, 520, 570	788	341	1,129	839	380	1,219	-6.1%	-10.0%	-7.3%
School of Dental Medicine	550	49	23	72	46	18	64	6.5%	27.8%	12.5%
School of Public Health	275	517	181	698	462	199	661	11.5%	-8.5%	5.5%
Radcliffe Institute for Advanced Study	285	0	0	0	0	1	1	0.0%	-100.0%	-100.0%
Other Academic Schools	100, 105,140, 225	7	10	17	10	13	23	-30.0%	-23.1%	-26.1%
Service & Central Administration	135, 150,155,160, 165, 170,175,180, 195, 580,610,625,640,650	7	1	8	7	3	10	0.0%	-66.7%	-20.0%
Total Number of Proposals		2,122	993	3,115	2,167	1,042	3,209	-2.2%	-4.5%	-2.9%

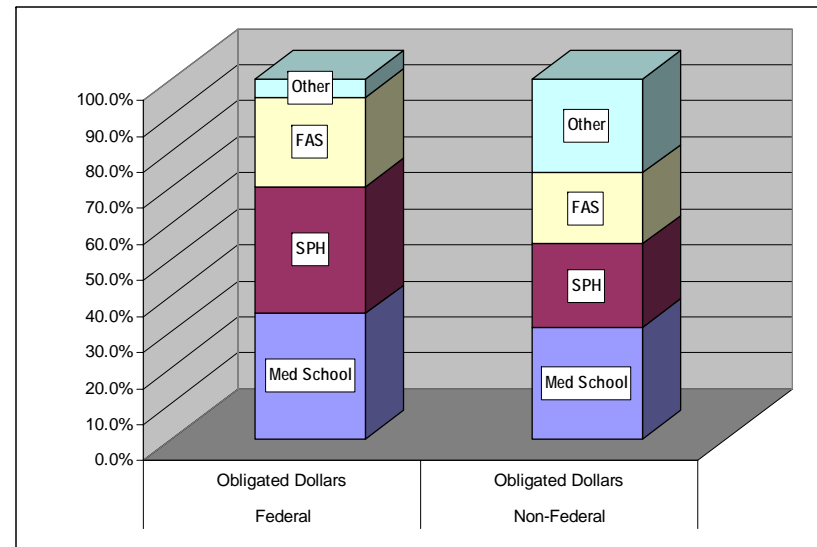
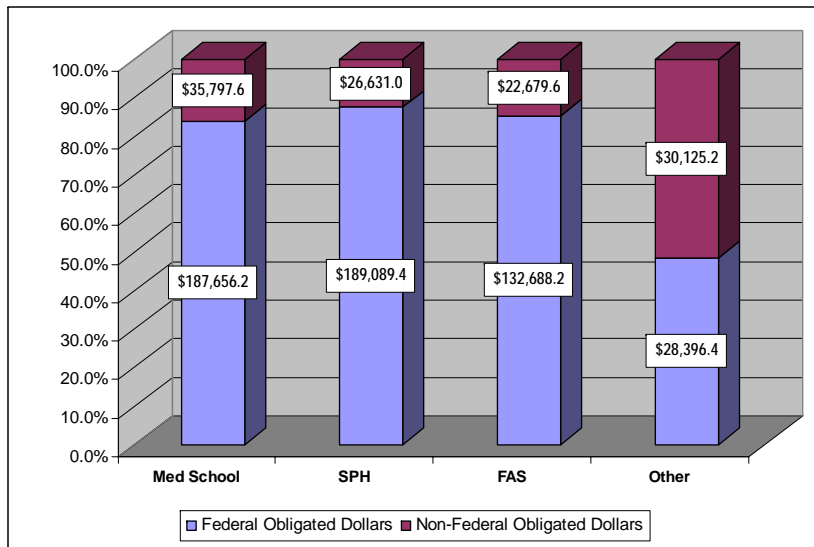


Note: Data exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

Submissions counted for Initial, Continuation, Competing Renewal and Supplement Request (Using GMAS Request Data through September 26, 2006)

XXIV. Federal and Non-Federal Obligations by School

School	Federal Obligated Dollars	Non-Federal Obligated Dollars	Total Obligated Dollars	Federal Count of New Obligations*	Non-Federal Count of New Obligations*	Total FY06 Count of New Obligations*
Faculty of Arts and Sciences	\$ 99,425.5	\$ 17,373.2	\$116,798.7	484	231	715
Division of Engineering & Applied Sci.	\$ 33,262.7	\$ 5,306.4	\$ 38,569.0	190	29	219
School of Design	\$ 89.4	\$ 259.7	\$ 349.1	5	13	18
Divinity School	\$ 40.0	\$ 118.0	\$ 158.0	1	1	2
Graduate School of Education	\$ 7,853.0	\$ 5,572.6	\$ 13,425.6	25	38	63
JFK School of Government	\$ 5,093.9	\$ 13,094.7	\$ 18,188.7	31	74	105
Law School	\$ 325.0	\$ 8,465.2	\$ 8,790.2	1	16	17
Medical School	\$187,656.2	\$ 35,797.6	\$223,453.8	650	289	939
School of Dental Medicine	\$ 8,475.1	\$ 756.9	\$ 9,232.0	26	17	43
School of Public Health	\$189,089.4	\$ 26,631.0	\$215,720.4	409	135	544
Other Academic Schools	\$ 599.3	\$ 1,258.1	\$ 1,857.4	6	10	16
Service & Central Administration	\$ 765.0	\$ 600.0	\$ 1,365.0	8	1	9
OTHER	\$ 5,155.8	\$ -	\$ 5,155.8	4		4
Total	\$537,830.2	\$ 115,233.3	\$653,063.6	1,840	854	2,694



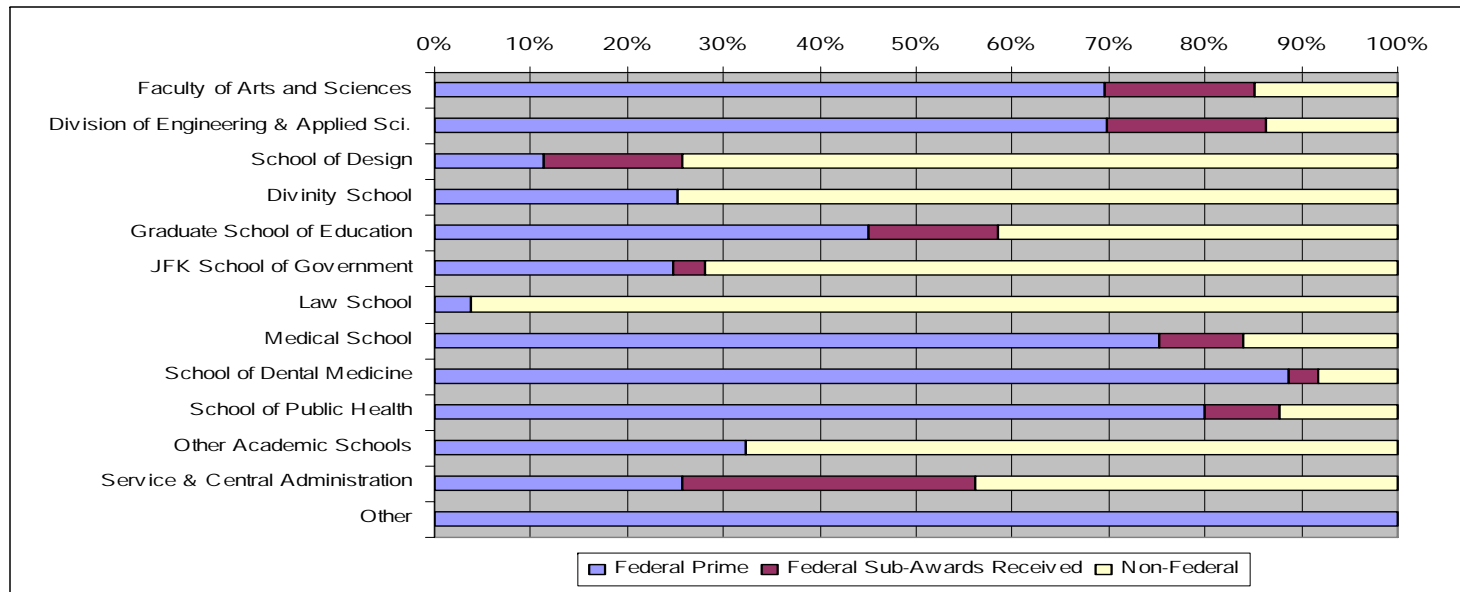
Note: Obligations exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

*Obligations committed by sponsors in FY06 for periods in FY06 and beyond.

(Obligated dollar amount expressed in thousands)

XXV. Obligations by Federal Prime, Federal Sub and Non-Federal Awards

	Federal Prime			Federal Sub-Awards Received			Non-Federal			Total		
	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total	Direct	Indirect	Total
Faculty of Arts and Sciences	\$ 56,276.7	\$ 24,922.9	\$ 81,199.6	\$ 13,356.9	\$ 4,869.0	\$ 18,225.9	\$ 15,723.0	\$ 1,650.2	\$ 17,373.2	\$ 85,356.6	\$ 31,442.1	\$ 116,798.7
Division of Engineering & Applied Sci.	\$ 18,306.3	\$ 8,623.6	\$ 26,930.0	\$ 4,404.5	\$ 1,928.2	\$ 6,332.7	\$ 4,683.8	\$ 622.6	\$ 5,306.4	\$ 27,394.6	\$ 11,174.4	\$ 38,569.0
School of Design	\$ 30.6	\$ 8.8	\$ 39.4	\$ 43.5	\$ 6.5	\$ 50.0	\$ 222.9	\$ 36.8	\$ 259.7	\$ 296.9	\$ 52.2	\$ 349.1
Divinity School	\$ 40.0	\$ -	\$ 40.0				\$ 106.2	\$ 11.8	\$ 118.0	\$ 146.2	\$ 11.8	\$ 158.0
Graduate School of Education	\$ 4,885.3	\$ 1,178.2	\$ 6,063.5	\$ 1,421.3	\$ 368.3	\$ 1,789.5	\$ 4,949.2	\$ 623.4	\$ 5,572.6	\$ 11,255.8	\$ 2,169.8	\$ 13,425.6
JFK School of Government	\$ 3,788.7	\$ 720.2	\$ 4,508.8	\$ 434.0	\$ 151.1	\$ 585.1	\$ 11,179.9	\$ 1,914.8	\$ 13,094.7	\$ 15,402.6	\$ 2,786.1	\$ 18,188.7
Law School	\$ 223.7	\$ 101.3	\$ 325.0				\$ 8,180.8	\$ 284.3	\$ 8,465.2	\$ 8,404.6	\$ 385.6	\$ 8,790.2
Medical School	\$ 117,121.9	\$ 51,085.8	\$ 168,207.7	\$ 12,191.6	\$ 7,257.0	\$ 19,448.5	\$ 31,314.7	\$ 4,482.9	\$ 35,797.6	\$ 160,628.2	\$ 62,825.6	\$ 223,453.8
School of Dental Medicine	\$ 6,166.2	\$ 2,024.2	\$ 8,190.4	\$ 213.3	\$ 71.4	\$ 284.7	\$ 647.8	\$ 109.2	\$ 756.9	\$ 7,027.3	\$ 2,204.7	\$ 9,232.0
School of Public Health	\$ 136,871.4	\$ 35,487.6	\$ 172,359.0	\$ 11,506.0	\$ 5,224.4	\$ 16,730.4	\$ 23,761.4	\$ 2,869.6	\$ 26,631.0	\$ 172,138.8	\$ 43,581.6	\$ 215,720.4
Other Academic Schools	\$ 434.5	\$ 164.8	\$ 599.3				\$ 1,150.0	\$ 108.0	\$ 1,258.1	\$ 1,584.5	\$ 272.8	\$ 1,857.4
Service & Central Administration	\$ 303.2	\$ 47.5	\$ 350.7	\$ 414.2	\$ -	\$ 414.2	\$ 600.0	\$ -	\$ 600.0	\$ 1,317.5	\$ 47.5	\$ 1,365.0
Other	\$ 4,091.9	\$ 1,063.9	\$ 5,155.8							\$ 4,091.9	\$ 1,063.9	\$ 5,155.8
Total	\$ 348,540.4	\$ 125,428.7	\$ 473,969.1	\$ 43,985.2	\$ 19,875.8	\$ 63,861.1	\$ 102,519.9	\$ 12,713.5	\$ 115,233.3	\$ 495,045.5	\$ 158,018.0	\$ 653,063.6



Note: Obligations exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

*Obligations committed by sponsors in FY06 for periods in FY06 and beyond.

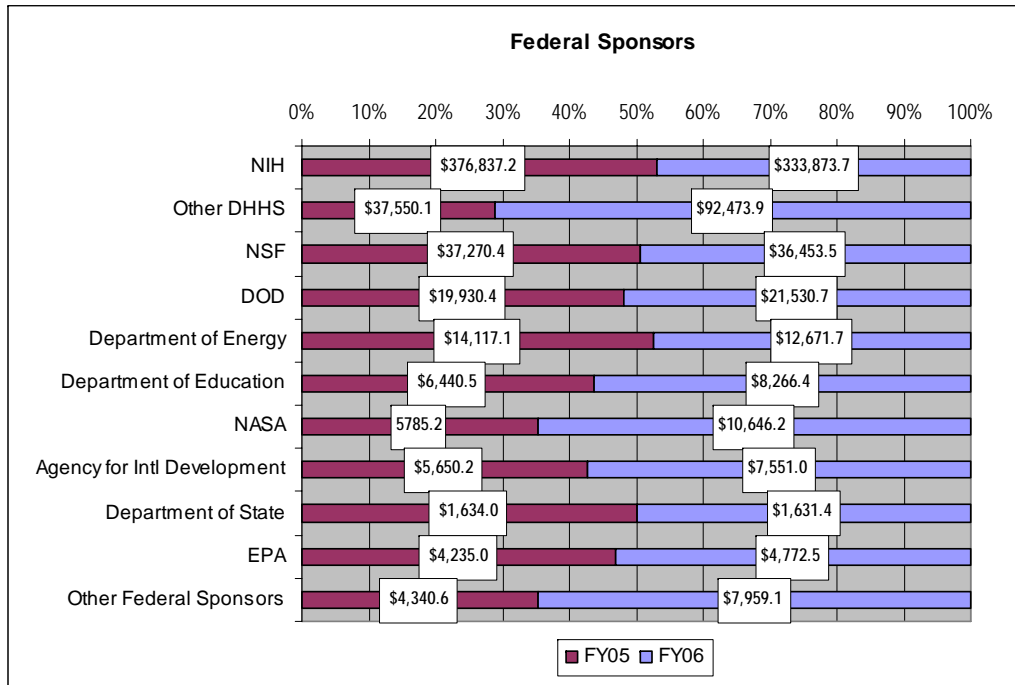
(Obligated dollar amount expressed in thousands)

XXVI. Top Federal and Non-Federal Sponsors by Obligation

Top Federal Sponsors	Obligated Total
NIH	\$ 333,873.7
Other DHHS	\$ 92,473.9
NSF	\$ 36,453.5
DOD	\$ 21,530.7
Department of Energy	\$ 12,671.7
Department of Education	\$ 8,266.4
NASA	\$ 10,646.2
Agency for International Development	\$ 7,551.0
Department of State	\$ 1,631.4
EPA	\$ 4,772.5
Other Federal Sponsors	\$ 7,959.1
Total	\$ 537,830.2

Top Non-Federal Sponsors Domestic	Obligated Total
Other Non-Federal Sponsors - Domestic	\$ 70,303.8
Bill and Melinda Gates Foundation	\$ 9,384.7
Robert Wood Johnson Foundation	\$ 3,772.0
John D. and Catherine T. MacArthur Foundation	\$ 3,119.7
Ford Foundation	\$ 2,947.6
Ellison Medical Foundation	\$ 2,866.5
Andrew W. Mellon Foundation	\$ 2,269.9
Merck and Company, Inc.	\$ 2,005.0
Bristol-Myers Squibb Foundation, Inc.	\$ 1,851.9
William and Flora Hewlett Foundation	\$ 574.3
Total	\$ 99,095.5

Top Non Federal Sponsors Foreign	Sponsor Country	Obligated Total
Other Non-Federal Sponsors Foreign		\$ 6,647.6
National Treasury of South Africa	South Africa	\$ 1,893.5
Government of Dubai	United Arab Emirates	\$ 1,500.0
L'Association Francaise Contre Les Myopathies/Genethon	France	\$ 1,200.0
Government of the Republic of Cyprus	Cyprus	\$ 1,193.9
Mexican Ministry of Health	Mexico	\$ 1,050.0
Ministry of Foreign Affairs/Republic of China	Taiwan, Republic of China	\$ 750.0
Swiss Federal Department of Foreign Affairs	Switzerland	\$ 714.9
Government of Switzerland	Switzerland	\$ 640.2
Samsung Electronics Co. Ltd	Korea, South	\$ 547.7
Total		\$ 16,137.8

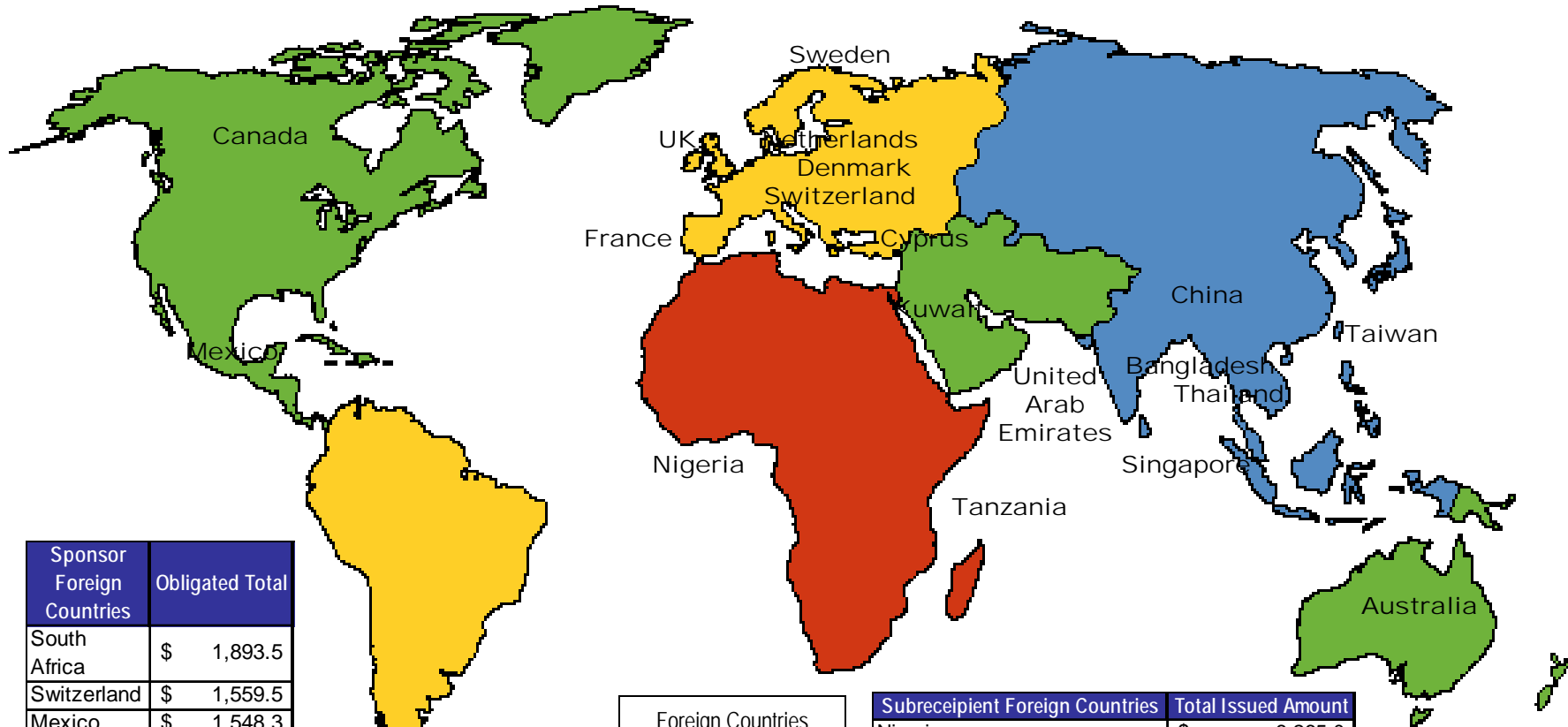


Note: Obligations exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

* Obligations committed by sponsors in FY06 for periods in FY06 and beyond.

(Obligated dollar amount expressed in thousands)

XXVII. Obligations To/From Top Ten Foreign Countries



Sponsor Foreign Countries	Obligated Total
South Africa	\$ 1,893.5
Switzerland	\$ 1,559.5
Mexico	\$ 1,548.3
United Arab Emirates	\$ 1,500.0
France	\$ 1,309.1
Cyprus	\$ 1,193.9
Canada	\$ 824.0
Japan	\$ 736.1
Korea, South	\$ 707.7
Singapore	\$ 543.0

Foreign Countries with largest Obligations TO Harvard (Top 10):

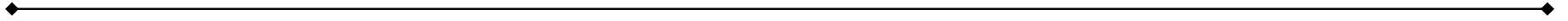
Foreign Countries with largest Obligations FROM Harvard (Top 10):

Subrecipient Foreign Countries	Total Issued Amount
Nigeria	\$ 8,265.0
Tanzania	\$ 6,515.8
United Kingdom	\$ 855.3
Belgium	\$ 751.7
Australia	\$ 576.1
Israel	\$ 529.9
Sweden	\$ 501.2
Costa Rica	\$ 350.7
Germany	\$ 333.1
Canada	\$ 307.4

Note: Obligations exclude non-consolidating tubs: 130, 185, 190, 295, 455, 595, 670, 685

*Obligations committed by sponsors in FY06 for periods in FY06 and beyond.
(Obligated dollar amount expressed in thousands)

Appendix



Appendix: Consolidating Schools

Consolidating

School	School Name	School Abbreviation	Owning School	Univ Rptng Class Desc
100	Arnold Arboretum	ARB	100	Arnold Arboretum
105	HU Art Museums	HUAM	105	Harvard University Art Museums
110	Dumbarton Oaks	DOAK	110	Faculty of Arts and Sciences
115	Hellenic Ctr	HLNC	115	Faculty of Arts and Sciences
135	Mem Church	MEM	135	Memorial Church
140	Nieman Foundation	NMNF	140	Nieman Foundation
145	Villa I Tatti	VIT	145	Villa I Tatti
150	Dining Services	DINE	150	Dining Services
155	Faculty Club	CLUB	155	Faculty Club
160	Security	SEC	160	Security
165	Human Resource Svcs	HRSV	165	Human Resource Services
170	Univ Health Svcs	UHS	170	University Health Services
175	Univ Information Systems	UIS	175	University Information Systems
180	Univ Ops Svcs	UOS	180	University Operations Services
195	HU Library	HUL	195	University Library
205	Inst of Politics	IOP	205	John F. Kennedy School of Government
215	Kennedy School of Government	KSG	215	John F. Kennedy School of Government
225	Joint Ctr for Housing Studies	JCHS	225	Joint Center for Housing Studies
235	Grad School of Design	GSD	235	School of Design
245	Divinity School	DIV	245	Divinity School
255	Grad School of Education	GSE	255	School of Education
265	Harv Law School	HLS	265	Law School
275	School of Public Health	SPH	275	School of Public Health
285	Radcliffe	RAD	285	Radcliffe Institute for Advanced Study
310	FAS College Life+Student Svcs	FCOL	370	Faculty of Arts and Sciences
325	FAS Divn of Eng+Appl Science	FDEA	370	Faculty of Arts and Sciences
340	FAS Athletics	FATH	370	Faculty of Arts and Sciences
355	FAS Continuing Education	FDCE	370	Faculty of Arts and Sciences
370	FAS Core	FCOR	370	Faculty of Arts and Sciences
385	FAS Museums	FMUS	370	Faculty of Arts and Sciences
400	Grad School of Arts+Sciences	FGS	370	Faculty of Arts and Sciences
415	Harv Coll Library	FHCL	370	Faculty of Arts and Sciences

Appendix Cont: Consolidating & Non Consolidating Schools

School	School Name	School Abbreviation	Owning School	Univ Rptng Class Desc
430	Harv Business School	HBS	430	School of Business Administration
445	HBS - Executive Development Ctr	HBSI	430	School of Business Administration
460	HBS - Publishing	HBSP	430	School of Business Administration
465	HBS - Student Clubs	HBSC	465	School of Business Administration
475	HBS - Student Ed Loan Fund	SELF	430	School of Business Administration
490	Harv Med Center	MEDC	520	Medical School
505	Harv Med Intrnl	HMI	520	Medical School
510	Hrvd Med Intrnl Gulf FZ LLC	HMIG	510	Medical School
515	Dubai Harv Fdn for Med Rsch	HMID	515	Medical School
520	Harv Med School	HMS	520	Medical School
535	HMS - Ion Inc	ION	520	Medical School
550	Harv School of Dental Med	HSDM	520	School of Dental Medicine
565	Armenise	ARMN	520	Medical School
570	Harv Ctr for Neurodegen+Repair	HCNR	570	Medical School
580	Harvard Real Estate Services	HRES	580	Harvard Real Estate
610	Central Administration	CADM	610	Central Administration
625	President's Initiatives	PRES	625	President's Initiatives
630	University Science Initiatives	USI	630	University Science Initiatives
640	Central Financial Core	CCOR	640	Central Financial Core
650	Benefits	BEN	650	Benefits

Non Consolidating

School	School Name	School Abbreviation	Owning School	Univ Rptng Class Desc
130	Harv Magazine	MAG	130	Harvard Magazine
185	Agencies	AGEN	185	Agencies
190	Yenching	YEN	190	Yenching
295	American Repertory Theatre	ART	295	American Repertory Theatre
455	HBS Research Centers	HBSR	455	School of Business Administration
595	HRES - 3rd Party	HRE3	580	Harvard Real Estate - 3RD Party
670	Master Trust	MSTR	670	Master Trust
685	Charitable Annuity Lead Trust	CALT	685	Charitable Annuity Lead Trust

Harvard University
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